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SHANTUNG

TRANSFER

Shantung Christian University

January 5, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

This letter will acknowledge briefly the arrival of the following material:

Typed copy of Field Board minutes of November 8-10, together with attached document.

Letter to Dr. Moorshead on the subject of registration dated November 13th.

Joint covering letter to Dr. Moorshead and myself discussing the actions of the Field Board dated November 16th.

Copy of letter to Mr. C. E. Wilson dated November 15th.

We have now also received a sufficient quantity of mimeographed copies of the Field Board minutes to supply all members of the North American Section of the Board of Governors. This material is being mailed to them along with mimeographed copies of your letter on registration and your covering letter discussing the other actions of the Field Board meeting.

I will not attempt at this time to discuss at any length this important material. There will be a meeting of the Executive Committee of the North American Section on the afternoon of January 11th. At that time these minutes will be taken up in at least a preliminary way. I suspect the Committee will arrange for an early meeting of the North American Section to give more detailed consideration to the more important matters discussed.

I feel that all of you are to be congratulated for the way in which the Field Board handled all these important matters of present and future policy.

Very cordially yours,

B. A. Garside

BAG-H

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齊魯大學

濟南山東

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

SCOTT REC'D

FEB 15 1929

Incorporated by Act of Parliament

Dominion of Canada

SHANTUNG

received 2/25
Feb 2/9

Ans'd

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OFFICE OF THE PRESIDENT

INDEXED

21st January, 1929

Dr. Geo. T. Scott,
Presbyterian Board,
156, Fifth Avenue,
New York.

Dear Dr. Scott,

TRANSFER

We have recently had a visit from Dr. Paul Monroe, and though he was only able to spend one day with us we feel that his visit was of inestimable value and has done much to make clear the real significance of the rural programme which has been proposed for this university. You will realise that although the Senate and the Field Board of Managers whole-heartedly accepted this programme in its essential features and took action looking towards carrying it into effect, the administrative officers and staff have not been by any means clear as to the practical measures which could and should be taken, or how much it was possible to do at all without some addition to the funds at our disposal.

Besides addressing the staff and students, Dr. Monroe held two long sessions with the Deans and Finance Committees. As an outcome of these discussions Dr. Monroe became convinced that before any practical steps could be taken it was highly desirable that the following additions should be made to our budget:-

\$2,000. Mex. per annum for week-end visits by small groups of students from all three schools to some nearby rural centre for the purpose of practical demonstration work in mass education, public health, recreation, social and religious activities.

\$2,000. Mex. per annum for establishing a sort of "laboratory" where staff and students could study the real needs of a rural district for the purpose of relating courses of study to them.

\$3,000. Mex. per annum for a teacher in Rural Sociology.

\$3,000. Mex. per annum for a teacher in Rural Education.

Of course these sums to be of practical value should be assured for at least three years, or until funds to take their place are available from the financial campaign or from other sources.

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TRANSFER
Dr. D. E. Ebbtt

[Dr. Monroe also told us of the proposal that President Butterfield should pay an extended visit to China, under the auspices of the International Missionary Council, for the purpose of carrying out a two or three years' study of rural sociology. We were all agreed that it would be a tremendous help to us in formulating and putting into practice this new orientation of our work here if a man of Dr. Butterfield's experience could make Cheeloo his headquarters, say for one year, and while carrying out his investigations direct us in our working out of this rural programme. It would doubtless not only ensure the support of the people concerned in China, but it would soon produce tangible results in meeting the needs of the rural community and demonstrating to our students the infinite scope and value of the kind of work for which we seek to prepare them. We are writing to Dr. Warnshuis with regard to this matter, but would be grateful if you, with your long experience of and interest in this University, would use your influence both in this matter and in the effort to secure additional funds.]

We were greatly interested to hear that you yourself are proposing to visit China in the spring. We sincerely hope that you may find it possible to spend some considerable time in Shantung, and in Tsinan, so that you may gain a real insight into the problems and opportunities of the work in Cheeloo and may give to us the benefit of your advice and counsel.

Yours sincerely,

W. E. Ebbtt
Acting-President.

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SHANTUNG

TRANSFER

January 23, 1929

Office of the President
Shantung Christian University
Tsinan, China.

Gentlemen:

Two days ago we sent you in the regular mail two copies of the minutes of a meeting of the North American Executive Committee held on January 11th. I am sending this letter by air mail so that it will catch the same steamer as the regular mail which closed two days ago. A larger supply of these minutes for distribution to the Field Board of Managers will follow in the next regular mail.

I comment herein on such matters as seem to require discussion.

Endowment from Hall Estate. The University received \$150,000. from the Hall Estate in cash and securities. There was also placed in trust with the Harvard-Yenching Institute \$200,000. There were no conditions attached to the \$150,000. fund except that the fund be held intact as an endowment and that certain restrictions be observed as to the sale of the Aluminum Preferred-stock. However, the Trustees wrote a supplementary letter which is quoted on page 3 of the minutes in which they suggest that they would very much like to have the income from \$50,000. of this \$150,000. fund allocated to the Women's Department of the University. You will note that the Executive Committee is requesting the field to inform us whether they agree with this suggestion of the Trustees as to the allocation of income from this \$50,000. I feel that Miss Miner's work while she was in this country had a large share in persuading the Trustees to increase Cheeloo's share from \$250,000. which they at first mentioned to the \$350,000. which they finally gave. It would, of course, be a rather serious matter to refuse to accede to the request of Mr. Johnson and Mr. Davis at this point, and as far as I know, the allocation of the income from \$50,000. to the Women's Unit will be quite agreeable to the field. The Committee felt, however, that we would like to have word from you before any final decision is reached.

Income from Hall Estate to June 30, 1929. You will note on page 4 of the minutes a statement of the income which will be available to June 30, 1929. The income from the \$150,000. fund will amount to only

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about \$4,450.00. From the \$200,000. fund presumably there will be available approximately \$5,000.00, subject to whatever conditions the Harvard-Yenching Institute may impose. Until we know what these conditions are to be we can therefore do nothing more than simply count on the \$4,450.00. The Committee voted (but not on the initiative of the Secretary) to increase the appropriation of the University for the work of the Central Office by \$300.00. This would leave available for forwarding to the field approximately \$3,850.00. This comes in from month to month throughout the year, the largest dividend payments being on January 1st, April 1st, July 1st and October 1st. Mrs. Shaw and I were planning to dispatch a cable to you in regard to this income, but she has been ill for a number of days and will not be back in the office until next week at best. I have hesitated to send the cable, which is largely of a financial nature, without consulting with the Treasurer, but I will get in touch with Mrs. Shaw as soon as I can and will see that the wire is sent with the minimum of delay. I hope that within the next month we will have some word from the Harvard-Yenching Institute. As soon as there is any information we can send on to you regarding the income from this \$200,000. we will at once wire.

Income from Hall Estate Fund available for 1929-30 budget. Action NASEC-121 gives all the information now available as to the income from the \$150,000. fund for the fiscal year 1929-30. I hope that in addition to this we will shortly be able to send you information regarding further income from the \$200,000. fund held by the Institute.

Minutes of the Field Board of Managers. The Executive Committee formally noted such actions in the minutes of the Field Board meeting of November 8-10 as did not require special action, and also voted on matters of lesser importance. The Committee felt, however, that such important questions as Cheeloo's share in the Correlated Program, the Presidency of the University, and the registration of the University should be referred to a meeting of the North American Section. We hope that such a meeting will be held some weeks in advance of the annual meeting which has been called for April 8th.

I believe that all of the actions taken on Field Board minutes will be clear to you without further comments.

I hope that this will find the University looking forward hopefully toward a peaceful and prosperous spring semester.

Very cordially yours,

B. A. Garide

BAG-H

CC: Dr. Shields

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SHANTUNG

TRANSFER

see cable
2/11/29.

Shantung Christian University

February 4, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We are attaching a copy of a letter received some time ago from
Dr. Ed. G. Kaufman of the General Conference of Mennonites.

We would very much appreciate word from you as to whether you feel
Chesloo might care to have this Conference join with the University as
one of its cooperating boards under the conditions suggested by Dr. Kaufman.

Unless we send you further word by mail or cable we will go on the
assumption that a reply by mail will reach us in time for Dr. Kaufman's needs.

Very cordially yours,

B. J. Harside

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SHANTUNG

see cable
2/11/29.

TRANSFER

Shantung Christian University

February 4, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We are attaching a copy of a letter received some time ago from
Dr. Ed. C. Kaufman of the General Conference of Mennonites.

We would very much appreciate word from you as to whether you feel
Chesloo might care to have this Conference join with the University as
one of its cooperating boards under the conditions suggested by Dr. Kaufman.

Unless we send you further word by mail or cable we will go on the
assumption that a reply by mail will reach us in time for Dr. Kaufman's needs.

Very cordially yours,

B. G. Harshide

BAG -H

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SHANTUNG

TRANSFER

see cable 2/11/29

Shantung Christian University

February 11, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

In the last mail I sent you information in regard to Dr. Ed. G. Kaufman of the General Conference of Mennonites in North China. Dr. Kaufman is considering the possibility of doing educational work in some of our North China universities and thinks that he could probably persuade the Mennonite Conference to contribute his support, thereby becoming one of the cooperating bodies in the University where he is at work.

When I wrote last week I stated that, unless you had further word from me, there would be time enough for you to give your judgment on Dr. Kaufman's proposal by mail rather than cable. Within the last few days, however, I have received word from Dr. Kaufman that he should have some definite word by March 15th so that he and Mrs. Kaufman can begin making necessary arrangements. We would appreciate it therefore if you will, before March 15th, send us some intimation by cable as to whether you think Cheeloo would welcome some arrangement with Dr. Kaufman and the General Conference of Mennonites. I am at this time getting together further information in regard to him which I will forward to you sometime this week.

Very cordially yours,

B. G. Haride

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SHANTUNG
TRANSFER

Shantung Christian University

February 16, 1929.

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, Shantung, China.

My dear Dr. Li,

Several weeks ago I addressed a letter, through Mr. Frank T. Cartwright, to the Board of Foreign Missions of the Methodist Episcopal Church telling them of the action of the Field Board of Managers in requesting that Dr. H.G. Dildine be allocated to Shantung Christian University and quoting also the action of the Executive Committee of the North American Section of the Board of Governors heartily concurring in this recommendation. In my letter I tried to point out the important work Cheeloo is doing for the Methodist constituency throughout North China in general and Shantung province in particular. In doing this I stressed the fact that the enrollment at Cheeloo of students coming from the Methodist constituency has for the last four or five years exceeded those of almost every other mission cooperating in the University, with the exception of the American Presbyterian Board and the English Baptist Board. On February 13th Mr. Cartwright replied as follows:

"Your letter of January 25th presenting the action of the Board of Governors of Shantung Christian University relative to the invitation to Dr. H.G. Dildine lies next upon the stack of letters to be answered.

It seems very unlikely that Dr. Dildine can be appointed, from two different angles. The first one is that he himself does not seem to be interested for I wrote to him some time ago, asking what his attitude would be toward such an appointment if the funds were available. The letter has not been answered. The second and more serious stumbling block is the matter of funds, a question which we have already discussed at considerable length. It seems to me that the unmet obligations to other union institutions, institutions to which we are committed in formal fashion, constitute a first claim upon any additional funds which may come in the near future. Until these institutions are adequately provided for we cannot very well appropriate money to an institution in which, altho we are interested, we have no organic part. This is written with full recognition of the large number of Methodists who are

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Dr. Li Tien-hu

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2/16/29.

attending Shantung Christian University and a full recognition of the moral obligation which rests upon our Church to help train these men."

This is a rather discouraging prospect for the immediate future. I feel, however, we must keep hammering away on this proposition both in China and here in America. I believe, too, that most of the pressure will have to come from China if anything effective is ever to be accomplished. We will be glad to have your suggestions as to other steps we might take from this end.

Very cordially yours,

B. A. Garride

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"COPY"

~~SINGAPORE UNIVERSITY~~
TSINAN, SHANTUNG
CHINA

Appendix D.

OFFICE OF THE PRESIDENT

2nd March, 1929

Dr. H. H. Weir,
22, Furnival Street,
London, E. C.4.

Mr. B. A. Garside,
150, Fifth Avenue,
New York City.

Dear Dr. Weir and Mr. Garside,

The meeting of the Administrative Council of the Field Board of Managers was held on Tuesday and Wednesday last, and we are enclosing herewith a copy of the minutes, which we hope will reach you in time to be dealt with by the Board of Governors at its annual meeting on April 8th. We realize that it is a little irregular to send the minutes of the Administrative Council to the Board of Governors until the members of the Field Board of Managers have had an opportunity to confirm them or otherwise. In ordinary cases urgent action taken by the Administrative Council is final if unanimous, but as some of the resolutions on this occasion involve important questions of policy we wish to give all the members of the Board a chance to express their disapproval if they so desire. However, as the Board of Governors is meeting on April 8th it is impossible for us to hold up the minutes until answers can be received from the members of the Field Board in the ordinary course. We will therefore ask members to telegraph if they wish to vote against any of these motions, and we will send you a cable should any of the actions be disapproved by a majority of the members of the Field Board. In the absence of such cable it may be taken that the actions of the Administrative Council have been approved by the Field Board of Managers as a whole.

May we now comment on those minutes which seem to require some explanation.

828. General University Budget - Shortly after the last meeting of the Field Board in November 1928, at which Dr. Y. Y. Ysu's name was suggested for nomination as president, the Finance and Property Committee of the Field Board met and discussed the sum necessary for the support of the new President and decided to appeal to the Board of Governors to make a special grant of \$5,000 annually to meet this expenditure. The minute of the Finance and Property Committee was as follows:-

New President's Salary

Voted:- That we recommend to the Field Board of Managers that we offer as the salary of the President the highest salary provided in the University scale of salaries for Chief Administrative Officers (President, Vice-President, Deans etc.) viz. \$300 per month and housing accommodations.

Appeal for additional funds

Voted:- That we recommend to the Field Board of Managers that an urgent appeal be made to the Board of Governors for a special addition of \$5,000 Mex. to the annual budget of the University, Of this sum \$4,320 to be for the President's salary and house rent, and \$680 to be an addition to the Travel and Entertainment Fund.

It then seemed so likely that Dr. Tsu might be willing to accept the nomination and be able to take up his duties as president before the end of last semester that it was expected that we might be compelled to allow an

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Dr. Weir
Mr. Garside

overdraft on the general university budget before official action could be taken by the Board of Governors. Although Dr. Tsu has recently withdrawn his name from nomination, the urgency for this appeal is by no means abated, because a committee has been appointed by this meeting of the Council to bring in new nominations as early as possible, and it is hoped that whoever is nominated will be able to take up the position without delay as soon as he is appointed. We would therefore urge that early action be taken by the Board of Governors on this point.

829. Budget of the School of Arts & Science. -

i. According to this budget the School of Arts & Science needs \$11,970 from tuition receipts to balance its accounts for the year 1929/30. This would assume an enrolment of 200 students next year, but it is very unlikely that the actual enrolment will go beyond the figure for the present year, which is about 145. We would be thankful if that number could be maintained for the next year or so, in which case the total receipts for tuition would be \$8,600. The Administrative Council therefore thought it necessary to take action to provide for the possible deficit in the Arts budget in the manner shown in this minute.

ii. During this present year the departmental appropriation in the Arts School is reduced to 70 per cent on account of the shortage in income. This condition is expected to continue next year unless some extra income becomes available to restore the departments to their normal efficiency. Though the other 30 per cent is budgeted for under expenditure as "departmental contingent", there is very little possibility that the sum will materialise from the source named under the heading of receipts, viz. tuition fees. This action of the Administrative Council was therefore taken in the hope that it might ensure 100 per cent financial efficiency in the departments of the School of Arts & Science.

832. Hall Estate Grant - Definite information as to the availability of these funds, insofar as concerns \$150,000 gold, has only

just reached us, so that it was not possible to take them into account when the budgets were under discussion by the faculties and Senate. We are still somewhat in the dark in regard to the conditions which are attached to this endowment, but in the light of the expressed wish of the trustees in respect of the income from \$50,000 gold, the Senate and the Council felt that they must at once signify their willingness to accede to this request. It seems possible that this allocation may help to solve the problem of finance in regard to the women students outside the School of Medicine, for whom the Women's Committee in America feel unable to assume financial obligations, though according to the minute passed by the Board of Governors last April, they asked to have assigned to them "in accordance with the desire of the field, the interests of the women students of the University as a whole."

833. The Presidency - When sending you the minutes of the meeting of the Field Board of Managers last November we asked you not to act on the nomination to the Presidency until the time limit given to Dr. Tsu for consideration had expired. When Dr. Tsu's reply came it laid down three conditions which he felt to be essential to the success of a Chinese Presiden-

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1929

Dr. Weir
Mr. Garside

cy for Cheeloo, viz. (1) The appointment of a financial agent or agents abroad to take over the duty usually assigned to the president to promote the financial interests of the University; (2) the pledge by the participating bodies of a definite fund large enough to cover their present commitments in cash and personnel for a period of five years, giving the University absolute freedom for making appointments; and (3) freedom for the University to develop in a normal way as an educational institution in China. (This last was a criticism of the limitation of the Arts College enrolment to 200 students under the Correlated Programme). With reference to the second point, although correspondence with Field Board members showed that many felt that this was the goal to which a new president might work, yet to make it a condition which must be actually fulfilled before nomination could be accepted would be out of the question, because it concerns all the participating mission boards and a long time would have to be spent in negotiations before tangible results could be obtained. Under these circumstances, before the meeting of the Administrative Council, the Chairman, Bishop Scott, received a letter from Dr. Tsu definitely withdrawing his name from nomination.

834. Amendments to Bylaws. - In making these requests for special powers and privileges for the Field Board we have followed the example of the University of Nanking, whose trustees voted "To approve and grant the requests of the Board of Managers:

- "(1) That the name of the Board of Managers be changed to Board of Directors;
- "(2) That the Board of Directors have authority to elect a Chinese President;
- "(3) That the Board of Trustees lease the University property for a period of five years to the Board of Directors;
- "(4) That the Board of Trustees transfer all matters of internal control to the Board of Directors."

While trying to make Cheeloo University conform to the requirements of the government we have sought to obviate the necessity for any radical changes in the constitution of the University as it is rather urgent that the changes asked for be effected as early as possible, so that we may be enabled to put in our application for registration before there is any change in the political situation in Tsinan. We feel that all the points in this minute are within the powers of the Board of Governors to grant without radical alterations of the Bylaws or charter, except the first point which has to do with a change of name of the Field Board of Managers. Even this only involves a change of the English name, as the Chinese name for Board of Directors is practically the same as that for Board of Managers. However since the charter of incorporation of our university is in the English language it might involve a legal point to effect this change. In case of unavoidable delay in effecting the change in this point, we are sure it would expedite matters on this side if the Board of Governors would grant us permission to use this name temporarily before the legal process is completed.

1. The change of name from Field Board of Managers to Board of Directors is

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Dr. Weir
Mr. Garside

made necessary because of the term used in the official English translation of the government regulations - "I, Art.1. The founders of a private school are represented by their board of directors, who shall take full responsibility for conducting the school." The Chinese name remains practically the same, being "hsiao tung hui", while our present name is "tung shih pu", the word "tung ()" being the same for directors as for managers. Questions have been asked us as to the significance of the name "directors". While not quite satisfied with the common explanation here, we give it for your information. It is said that while the word "managers" carries the meaning of acting under some higher authority, the word "directors" implies more initiative in their functions. If this is read in connection with the formula of the declaration of purpose as translated in the minutes of the last meeting of the Field Board of Managers - "that this board of directors takes full power of control" - then the meaning of this term will be better understood. Furthermore the educational authorities in China prefer to consider the governing boards in foreign countries as the Board of Founders who established the university in China, hence the resolution asking for permission to refer to the Board of Governors as Boards of Founders.

2. I need only quote the regulation regarding this point to show the necessity for this resolution:- "The board (of directors) shall elect a president or principal to take full responsibility, free from any direct interference from the board....in case of his failure in his duties, the board may, at any time, elect another person to take his place. "

3. Regarding the third point, although it is not required by the government regulations that this should be done before registration can be effected, some Christian colleges like Canton Christian College, Nanking University, Shanghai Baptist College, have adopted this measure with a two-fold purpose in view: a. It is more in accordance with the spirit of the government regulations that the board of directors should have full power of control; b. The property being leased to the Board of Directors at a nominal rent serves to emphasise the ownership of this property by the Boards at home, and will stabilise its legal status in China and make it less subject to the danger of illegal use or seizure.

4. It is needless to point out that the Board of Governors must have expected some such delegation of powers as this to the board of directors when they approved of the formula for registration, which states that the board of directors shall have full power of control. Part of this resolution has already been dealt with in item 2, regarding the appointment of a president. The Board of Governors will realise that these powers must be granted before the requirement of full control can be met. It is hoped that the Board will not find any technical difficulty in granting this delegation of power, because it is definitely stated in the charter that "the Field Board of Managers shall have the duties and powers from time to time authorized by the Board (of Governors) by By-law."

835. Financial Guarantee - This resolution is worded so carefully that we hope it will no longer be a possible cause of misunderstanding. It only requests that the Board of Governors should use its influence to induce the contributing mission boards to guarantee as far as possible for at least a period of five years that there shall be no decrease in their support. Furthermore it must be pointed out that it does not contemplate any change in the financial arrangements or procedure of the university,

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-5- MAR 2 1929

Dr. Weir
Mr. Garside

but to have this as an understanding between the boards at home and the Field Board here will enable the institution to reply to the government inspectors that the financial stability of the institution is fairly assured at least for a certain period.

836. Reorganisation of the School of Theology.-

This action is made necessary because of the report submitted by

Dr. C. P. Ch'eng, a member of the teaching staff of the Education Department of the School of Arts & Science, who was asked by the University to make a trip during the new year vacation to Taian and Nanking, to find out from the provincial as well as the national authorities the proper way for us to prepare and hand in our application for registration. The information he obtained from the educational authorities in Nanking was that the government will not be prepared to register any university with a School of Theology as an integral part of it. Three ways were suggested to avoid this difficulty. One was that the School of Theology might so raise its standard of work that it might be considered as a research department of religion; the second was that it should be amalgamated with the School of Arts & Science as a department of religion; the second was that it should be reorganised as a separate institution. It is quite evident that the first two ways are infeasible, so the only way that remained was the last, namely to reorganise it into a separate institution. This was first discussed by the Theological Faculty, and later on considered by a special committee, and action was finally taken by the Senate to pass on this recommendation to the Administrative Council. The sixth point, however, was added by the Administrative Council, and should be taken as an expression of a general feeling with regard to the relationship which should exist between the university and the School of Theology as separately organised. The whole action is taken, however, simply that we may be prepared for the worst. Ultimately we might find the government favourably disposed to our request to register the university even with the School of Theology as an integral part, but not asking for recognition. That is the reason why we begin the resolution with the words "If it is found necessary". We hope that the Board of Governors will approve of the resolution so that we may not be placed in a difficult position in the absence of such provision in case the government rules that the Theological School cannot be included in our application.

842. Chairman of the Field Board - Permit me to quote the government regulation to show the necessity for this action:

"Art.12. Under special circumstances foreigners may be members of the board of directors but they shall not constitute the majority. The head or chairman of the board of directors shall be a Chinese."

In spite of the inordinate length of this letter I do not feel that I can close it without saying that the meeting of the Administrative Council just

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MAR 2 1929

Dr. Weir
Mr. Garside

concluded was a very fateful one. The changing times in China have imposed upon Christian institutions the necessity for wholesale readjustments. We are very conscientiously and prayerfully trying to adapt ourselves to the general situation, and hope that the future of this institution will be even more glorious than the past with its splendid achievements. It is our sincere hope that in meeting this difficult situation we may have the prayerful sympathy and understanding of the governing authorities and constituencies at home, whom we can assure of our determination that, whatever happens to this institution, we on the field would sooner stop functioning than have Cheeloo carry on in such a way that it would be no longer a factor in the advancement of the Christian cause in China.

Yours sincerely,

/s/ LiTien-Lu

Acting-President.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

TRANSFER

濟南山東

OFFICE OF THE PRESIDENT

INDEXED

5th March, 1929

Dr. H. H. Weir,
22, Farnival Street,
London, E.C.4.

Mr. B.A. Garside.
150, Fifth Avenue,
New York.

Dear Dr. Weir and Mr. Garside,

You will note that in the minutes of the Administrative Council there is a resolution appealing to the Board of Governors to raise a special fund of \$5000 Mex, \$4320 of which is to be for the new Chinese President's salary and house rent, and \$680 to be an addition to the Travel and Entertainment Fund. This latter amount will be necessary as the President must do a certain amount of travel and entertainment in connection with promotion work on behalf of the University here in China.

We are finding great difficulty in raising money to pay the salaries of our Chinese colleagues, especially those who are holding important positions and hence receiving higher salaries than the younger teachers. Registration with the government requires that the office of president shall be held by a Chinese and it is high time that all our Christian schools should have prominent Chinese educators as their presidents. Therefore we believe that the salary of the Chinese president, whom we hope soon to find, constitutes ~~an~~ appropriate appeal for a special fund, and we urge the Board of Governors to endeavour to obtain this amount annually from friends of Cheeloo. The amount of this salary is practically the same as that given to other presidents of Christian colleges in China. We consider that Cheeloo has an opportunity to occupy a peculiarly important position as a Christian institution laying emphasis upon the training of men and women who wish to devote their energies to the help of their fellow-countrymen, especially in the interior of this great land. To find a suitable man to act as head of this institution at this important period certainly should constitute a strong appeal to friends of the University. We therefore hope that you will do all that you can to see that this special sum is raised. Until we have the assurance of some such fund it is going to be almost impossible for us to try to pay the president's salary from our present budget.

Yours sincerely,

Li Tien lu
R. J. Shields

Chairman of Field Board
Acting-President
Vice-president

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MINISTER

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

齊魯大學

OFFICE OF THE PRESIDENT

INDEXED

5th March, 1929

Mr. B.A. Garside,
150 Fifth Avenue,
New York.

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4.

Dear Dr. Weir and Mr. Garside,

You will note that in the minutes of the Administrative Council there is a resolution appealing to the Board of Governors to raise a special fund of \$5000 Mex, \$4320 of which is to be for the new Chinese President's salary and house rent, and \$680 to be an addition to the Travel and Entertainment Fund. This latter amount will be necessary as the President must do a certain amount of travel and entertainment in connection with pro-mission work on behalf of the University here in China.

We are finding great difficulty in raising money to pay the salaries of our Chinese colleagues, especially those who are holding important positions and hence receiving higher salaries than the younger teachers. Registration with the Government requires that the office of president shall be held by a Chinese and it is high time that all our Christian schools should have prominent Chinese educators as their presidents. Therefore we believe that the salary of the Chinese president, whom we hope soon to find, constitutes an appropriate appeal for a special fund, and we urge the Board of Governors to endeavour to obtain this amount annually from friends of Chee-loo. The amount of this salary is practically the same as that given to other presidents of Christian colleges in China. We consider that Chee-loo has an opportunity to occupy a peculiarly important position as a Christian institution laying emphasis upon the training of men and women who wish to devote their energies to the help of their fellow-countrymen, especially in the interior of this great land. To find a suitable man to act as head of this institution at this important period certainly should command a strong appeal to friends of the University. We therefore hope that you will do all that you can to see that this special sum is raised. Until we have the assurance of some such fund it is going to be almost impossible for us to try to pay the president's salary from our present budget.

Yours sincerely,

Chairman of Field Board
Acting-President
Vice-President

R. T. ...

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SHANTUNG

TRANSFER

Shantung Christian University

March 6, 1929

Dr. Li Tien-lu
Shantung Christian University,
Tsinan, China.

My dear Li:

I enclose herewith confidential information received from the University of Chicago in regard to Dr. E. G. Kaufman. You will remember that I wrote to you in regard to him on February 4 and February 11.

Very cordially yours,

B. A. Garside

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CONFIDENTIAL INFORMATION FROM FILES OF

UNIVERSITY OF CHICAGO

TRANSFER *Paul*

PERSONAL AND PROFESSIONAL DATA

Edmund George Kaufman

		Miscellaneous
Y Year of Birth:	1891	
Place of Birth:	Moundridge, Kansas	1. Kansas University "K" Club
Home Community:	Moundridge, Kansas	2. Kansas University Debating Team.
Marital Status:	Married - one child	3. Delta Sigma Rho
Height:	5' 8"	4. Master's thesis: "Social Problems among Mennonites in Kansas."
Weight:	180	
Church:	Mennonite	5. Doctor's thesis: "The Development of the Missionary and Philanthropic Interest Among the Mennonites of North America."

EDUCATIONAL AND OTHER EXPERIENCE

<u>Inclusive Dates</u>	<u>Institution</u>	<u>Position</u>	<u>Subjects Taught</u>
1909-1912	Grade School, Moundridge, Kansas	Teacher	
1918-1925	Kai Chow, Chili Province, N. China	Educ. Missionary	

TRAINING SUMMARY

Edmund George Kaufman

ACADEMIC TRAINING

<u>Inclusive Dates</u>	<u>Institution</u>	<u>Major Subject</u>	<u>Degree Awarded</u>
1906-1907	H.S., Moundridge, Kansas		
1907-1909	Bethel Academy, Newtown, Kansas		Diploma 1909
1912-1914	Bethel College, Newtown, Kansas	Phil. Educ.	
1915-1916	" " " "	" "	A. B. 1916
1914-1915	Kansas University, Lawrence	Sec. Pub. Speaking	
1916-1915	Bluffton College, Bluffton, Ohio	Sec. Prac. Theology	B. M. 1927
1926	Garrett Biblical Inst., Evanston, Ill.	Sec. Missions	B. D. 1927
1926-1929	University of Chicago	Sec. Ethics; Missions	Ph. D. 1928, Dec.

OCCUPATIONAL CHOICES

Social Ethics; or Sociology; Missions or Comparative Religions; Religious Education; Education.

SUBJECTS STUDIED ABOVE THE GRADES

<u>Sciences</u>	<u>Social Sciences</u>	<u>Languages</u>	<u>Miscellaneous.</u>
Agriculture	Civics	English Comp.	Art.

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Cont.

Sciences

Astronomy
 Chemistry
 Gen. Science
 Geography
 Geology
 Hygiene
 Mathematics
 Physics
 Physiology
 Zoology

Social Sciences

Economics
 History
 Geography
 Philosophy
 Psychology
 Soc. Ethics
 Sociology
 Missions
 Church History
 Sys. Theology

Languages

English Lit.
 German
 Greek
 Latin
 Public Speaking

Miscellaneous

Bible
 Education
 Music
 Physical Culture
 Religion
 Religious Education
 Preaching

MAJOR COURSES - UNIVERSITY OF CHICAGO

Harold George Kaufman

<u>Course Name</u>	<u>Instructor</u>	<u>Quarter</u>
The Church and Society	Mathews	Winter 1926
Social Conscience of American Church	Holt	Autumn 1927
Religious and Community Adaptation	Holt	Autumn 1927
Am.-Religious and Economic Development	Holt	Winter 1928
The Church and the Factory Civilization	Mullenbach	Winter 1928
Seminar: Urban Religion Life	Holt & Kincheloe	Winter 1929
The Crowd and the Public	Park	Autumn 1927
Social Attitudes	Paris	Summer 1928
Crime and its Social Treatment	Burgess	Winter 1929
Social Characteristics of Populations	Ogburn	Winter 1929
Intro. to Missionary Enterprise	Baker	Summer 1928
Principles of Mission Propaganda	Baker	Spring 1928
Programs of World Civilization	Baker	Spring 1928
Inter-racial Contacts	Baker	Summer 1928
Political Movements of Far East	Baker	Winter 1928
Africa and Near East	Walker	Summer 1927
History of Missions since Reform.	McNeill	Autumn 1928
Indo-European Religions	Hayden	Winter 1927
Religions for the Far East	Hayden	Spring 1927
Idea of God in Great Religions	Hayden	Summer 1928
Ethics of Non-Christian Religions	Hayden	Winter 1927

STATEMENT CONCERNING ACADEMIC TRAINING

Mr. Kaufman was a student in one of my classes. He is a missionary and, as I understand, is planning to return to China. I found him a first rate student. He made a study of religious sects in my course, which he did in a very thorough-going manner. He is a man of a good deal more than average ability.

With the knowledge Mr. Kaufman has picked up during his stay in America, he should do first rate work in China.

Robert E. Park
 professor of sociology

DATE: February 1, 1929

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STATEMENT CONCERNING ACADEMIC TRAINING

Dr. Kaufman is an accurate and careful scholar. His work is thorough and his method entirely competent. He exhibits vigorous grasp of a subject and presents his material very effectively. He is a man of strong personality and with marked elements of leadership. We rank him as one of the very able men who have taken our highest degree.

Theo G. Soares
Head of Department of Practical Theology.

DATE: February 11, 1929

STATEMENT CONCERNING ACADEMIC TRAINING

He is a good scholar and an earnest, hard working man. While not especially brilliant Mr. Kaufman has gained a Ph. D.

Mailler Mathews
Dean of the Divinity School

DATE: February 18, 1929

STATEMENT CONCERNING ACADEMIC TRAINING

Dr. Kaufman took his doctor's degree in the Department of Religious Education. He has done considerable work in my courses and I look upon him as a man of unusual sound judgment and insight and good academic ability. He has had wide experience in administration in Mission work in China; he comes of Mennonite stock which guarantees a certain maturity of judgment and insight when he deals with people and situations. He has capacity both in education and administration.

Arthur E. Holt
Professor of Social Ethics

DATE: January 26, 1929

STATEMENT CONCERNING ACADEMIC TRAINING

I entertain a very high opinion of Mr. Kaufman and his ability. I have had him in number of courses and have found him to have a good mind and personality. He is consistent thoroughly dependable, has good judgment, is capable of consecutive and accumulative thinking, and has a very good point of view. It is my opinion that Mr. Kaufman will succeed as a teacher in an institution of higher education. He is modest but not passive, and gets on well with people. I do not hesitate to recommend him for a teaching position.

W. C. Bower
Professor of Religious Education

DATE: January 26, 1929

STATEMENT CONCERNING ACADEMIC TRAINING

I have known Mr. Kaufman ever since he was a boy. I know him to have a strong personality, to be ambitious, of strong initiative, a good student, a conscientious worker, and a very forceful speaker. He was a member of the University of Kansas Debating Team in 1914-1915

cont.

Mr. Kaufman has been a Missionary in China from 1920-1925. During those seven years he did very creditable work, building up a school for the Chinese at Kai Chow, Chili Province, North China. As a token of his great work in education amongst the Chinese, the Chinese Government presented him with a gold medal.

DATE January 23, 1929

Edward B. Wedel, Moundridge, Kansas
Formerly Principal of
Bethel Academy, Moundridge, Kansas

STATEMENT CONCERNING EXPERIENCE

Mr. Kaufman is a returned missionary, having served several years in China. His period abroad seems to have broadened and humanized his outlook and not narrowed it as is sometimes the case. His classroom work was of high merit. He should, if he decides to stay in this country, make a very successful teacher in some small college.

DATE January 25, 1929

W. D. Schamerhorn,
Garrett Biblical Institute
Evanston, Ill

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齊魯大學

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

Incorporated by Act of Parliament
Dominion of Canada

SHANTUNG

OFFICE OF THE PRESIDENT

9th March, 1929

TRANSFER

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

*Wrote
Ewer*

Your letter of January 24th with the copy of letter from Mr. Bernard C. Ewer was duly received. I have referred the matter to the Dean of the Arts School who brought it up in the Executive meeting of the Arts Faculty. They approved of inviting Mr. Ewer to come here as a lecturer on Psychology during his visit to the Far East, on condition that, aside from the necessary entertainment, the School should not have to bear any expenditure in the way of travel and remuneration. The best time for him to be here and to give his lectures would be the beginning of next fall term, which starts September 18th. He could stay here for two or three weeks or even longer if he desired to do so.

The other applications for positions which you have kindly sent on to us will be considered in course of time and I shall let you know in the event of the applicants being wanted in this university. I have referred your letter regarding Dr. Kaufman to Mr. Lo and asked him to take necessary action to invite him as a teacher in the Theological School where we all think his services will be greatly needed. I hope you will hear from us by cable before this letter reaches you. In case the Theological School should decide to the contrary the Arts School would be delighted to take him on. We understand from his own letter that you sent to us that his whole support will be borne by his mission, and I hope that this will be the first step towards full cooperation by the Mennonite Mission in this University.

Yours sincerely,

W. T. C. L.

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March 13, 1929.

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, CHINA.

TRANSFER

Dear Dr. Li:

After two years now at the University of Nebraska, we are about to pull up stakes again and move on. We have just come to a decision in this respect, so I thought to send you a line.

After resigning from Chee-loo, we began to "dig in" here and entrench ourselves at Nebraska. This incidentally is a lengthy process; it takes a long time to get new pieces of laboratory work under way, and to alter one's courses so that they fit local needs. Then during the past year came a number of suggestions that urged us to consider another change. Among these were suggestions from Chee-loo urging me to reconsider the resignation of a year ago; another from Yenching University inviting me to join their staff in chemistry to develop the work in bio-chemistry. We have finally decided to accept the Yenching invitation.

I want to thank you, and thru you my other friends who urged me to return to take up work again at Shantung Christian University. We are grateful to those who felt that our contribution was still ^{needed} at Chee-loo. It was hard of course to cast loose from the friendship ties that bound us to the Chee-loo community. Having come to a decision to return to China, the very easiest step would have been to return to Chee-loo; you will appreciate therefore that the decision to go to Peking has not been the simplest.

Very often one can do more effective service in a new sphere. In particular the Yenching post offers opportunity for more intensive work along the lines of chemistry which I have been particularly interested in, and at the same time excellent opportunities for the training of chemists and chemist-teachers. These factors have loomed high in the choice.

Know that we shall of course continue to be very keenly interested in Chee-loo's progress. The present plans are that we sail from the Pacific coast sometime in August. I hope to visit Tsinan and to drop in upon you sometime near the beginning of the fall semester.

Mrs. Adolph joins me in regards to Mrs. Li and yourself.

Very sincerely,

Wm. Adolph

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SHANTUNG

TRANSFER

Shantung Christian University

March 14, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

I am enclosing herewith copies of correspondence I have recently had with the General Mission Board of the Church of the Brethren.

Last month we got in touch with a young man who is a member of the Church of the Brethren and who is seeking an appointment to the staff of the University. Our preliminary inquiries indicated that he was a desirable candidate, but before going very far in the matter I thought it wise to sound out the possibilities of reviving the interest of the General Mission Board of the Church of the Brethren. Dr. Bonsack's letter is quite cordial in tone, but makes it pretty clear that the Church of the Brethren will not be able to do much to assist the University this year. Have you any other suggestion as to ways in which we might renew the interest of the Church of the Brethren in the University? Is there anyone now on the field under the Church of the Brethren whom the University would like to have transferred to its staff and whom the Church of the Brethren might be willing to appoint?

Very cordially yours,

B. G. Garride

BAG-H

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SHANTUNG

TRANSFER

INDEXED

Shantung Christian University

March 14, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

We acknowledge receipt of your cablegram of March 11th reading as follows:

"THEOLOGY INVITES KAUFMAN IF SUPPORTED MENNONITES."

Immediately after receiving this cablegram we wrote to Mr.Kaufman and to Dr.Kliwer of the General Conference of Mennonites as per the enclosed copies. As yet we have not heard from either Dr.Kaufman or his Board, but trust that some response will be received within the next few days. I will keep you in touch with developments and hope I may be able to send you a satisfactory cable sometime during the next month.

I sincerely hope that we will find that Dr.Kaufman is the man needed to help the School of Theology and that his coming will bring the warm support of another missionary organization.

Very cordially yours,

B. A. Garride

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SHANTUNG

TRANSFER

Shantung Christian University

April 1, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We acknowledge receipt of the following communications:

- 1 - February 28, dealing with the question of proxies for Chinese members of the Board of Governors
- 2 - Joint letter of March 2 addressed to Dr. Weir and myself enclosing minutes of meeting of Administrative Council of February 26-27 with your comments thereon.
- 3 - 2 letters of March 5 commenting on certain items in the Administrative Council minutes.

I am writing Dr. Chang Po-ling to see whether he could suggest two other Chinese educators in America whom we might invite to ^{the} Cheeloo meeting next week. If he knows of anyone whom we may be able to secure for this meeting, invitations will be sent out immediately. However, if no one else is available we will consider that Dr. Chang holds proxies for the other two Chinese members of the Board.

We will distribute the Administrative Council minutes and copies of your covering letter, also a brief summary of the budget, in time for the Governors to make a study of this material in advance of the meeting. I shall not attempt at this time to comment on this important material for it will require more study than I have as yet been able to give. We are very happy that this material reached us in time for the annual meeting.

We have been somewhat disturbed by rumors of renewed disturbances in Shantung. However, the last ten days has brought encouraging reports of the contemplated withdrawal of the Japanese so I hope that it will soon be possible for the Chinese government to restore stable conditions throughout the whole Shantung Province. We are all very anxious that Cheeloo may this year be able to finish its spring semester in peace.

With warmest personal good wishes, I am

Very cordially yours,

B. A. Garside

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Shantung Christian University

April 18, 1929

Dr. Li Tien-ly,
Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li and Dr. Shields:

About ten days ago we sent you a supply of the minutes of the North American Section meeting held on March 27. I did not send at that time, however, any letter of comment. This letter will comment briefly on such points as seem to require explanation. I hope that next week we shall be able to send you the more important minutes of the annual meeting of the Board of Governors held on April 8.

Use of income from Harvard-Yenching Institute Trust Fund. Attached to the minutes was a letter from Mr. Boyden, the Chairman of the Harvard-Yenching Institute Trustees setting forth the desires of the Institute as regards the use of income from the Harvard-Yenching Trust Fund. You will note that for the years 1928-29 and 1929-30 the Trustees have stipulated only that "the income is to be used for the purpose of strengthening your instruction in Chinese language, literature and history and purposes which in the judgment of your Board of Trustees are incidental thereto". I understand from informal conversation with various members of the Institute Board of Trustees that the Board desires to be as liberal as it can in the light of the conditions imposed by the Hall Estate Trustees, particularly during the first year or two when full details for the use of these trust funds have not been formulated.

The action of the Board of Governors on April 8 was to remit to the field two-thirds of the amount of the income to be received from the Institute Trust Fund during 1928-29 for application to the general needs of the School of Arts and Science. This will amount to approximately Gold \$5,000.00. One-third of this income for 1928-29, or about Gold \$1500. the Governors have had to reserve for use next year in strengthening the work in the departments of Chinese language, literature and history. Of the income for 1929-30, amounting to approximately Gold \$10,000.00, the Governors have had to apply Gold \$6,000.00 toward the general expenses of the budget as submitted by the field, and to use Gold \$4,000.00 as the field may determine for strengthening the departments of Chinese language, literature and history. Fuller details of these actions will go forward next week with the minutes of the annual meeting, but this preliminary information may help you in your ~~in-year~~ financial estimates for 1928-29, and also in your planning for 1929-30.

0081

4/12/29

The conference with representatives of the Rockefeller Foundation. On March 27 Dr.Cochran and I met with Dr.Pearce and Mr.Roger Greene to sound out the attitude of the Rockefeller Foundation on the possibility of going forward this year with the long talked of conditional grant from the Rockefeller Foundation of one-half of the endowment fund for the School of Medicine on the understanding that the other half would be secured by the University from other sources. Dr.Pearce and Mr.Greene were both very cordial and sympathetic in their attitude, but they were very non-committal as regards the attitude of the Foundation toward the proposed endowment and as to the date at which it would be wise for the University to go forward with its plans. Both of them stated simply that it was up to the University to decide when it wished to seek such an endowment fund, and that all they could say was that whenever the University was ready to go forward they would be glad to present our request to the Foundation and to urge its adoption as cordially as they could. As far as one could judge, it seemed that both Dr.Pearce and Mr.Greene felt that the case of the University might be stronger if this appeal were presented to the Foundation in connection with the correlated program of Christian higher education for all China. They also expressed the opinion that the conditions in China at the time the Foundation acted on such a request would somewhat influence the vote of the members of the Foundation.

Dr.Cochran and I reported these facts to the North American Section on the afternoon of March 27, and after a very brief discussion the Section referred the matter to the meeting of the full Board of Governors on April 8. At the latter meeting the Governors decided that, in view of all the circumstances, it would be wiser for Dr.Shields to postpone his return to America for this promotional work until the fall of 1930 by which time we hope the program for correlation of all our Christian higher education in China will be adopted and plans for a joint financial campaign in America will have been worked out. I will write Dr.Shields a separate letter discussing this question more in detail.

Report on plans for the new hospital. Preceding the Sectional meeting on March 27, there was a brief session of a sub-committee on hospital plans, consisting of the medical members of the Section, together with several of the ladies from the Women's Unit. Unfortunately the sub-committee found itself very much in the dark as to many of the details on which they requested information. At the time the sub-committee was meeting Dr.Cochran and I were having luncheon with Dr.Pearce and Mr.Greene so neither of us could be present. Later Dr.Dickinson had several conferences with Dr.Cochran and secured from him all the information he could, but even then there were a number of points on which full information was not to be had. Therefore, the Section voted simply to refer the proposed plans of the hospital back to the Committee for further consideration, and requested that the sub-committee present recommendations to the Board of Governors on April 8. I believe that Dr.Dickinson has already written to you for information on certain points. I will try, within the next few days, to get in touch with him again to see just what he has done and what more our office can do to speed up the final approval of these plans.

Consideration of rural program for Chongqing. Dr.Noone reported

4/12/29

The conference with representatives of the Rockefeller Foundation. On March 27 Dr. Cochran and I met with Dr. Pearce and Mr. Roger Greene to sound out the attitude of the Rockefeller Foundation on the possibility of going forward this year with the long talked of conditional grant from the Rockefeller Foundation of one-half of the endowment fund for the School of Medicine on the understanding that the other half would be secured by the University from other sources. Dr. Pearce and Mr. Greene were both very cordial and sympathetic in their attitude, but they were very non-committal as regards the attitude of the Foundation toward the proposed endowment and as to the date at which it would be wise for the University to go forward with its plans. Both of them stated simply that it was up to the University to decide when it wished to seek such an endowment fund, and that all they could say was that whenever the University was ready to go forward they would be glad to present our request to the Foundation and to urge its adoption as cordially as they could. As far as one could judge, it seemed that both Dr. Pearce and Mr. Greene felt that the case of the University might be stronger if this appeal were presented to the Foundation in connection with the correlated program of Christian higher education for all China. They also expressed the opinion that the conditions in China at the time the Foundation acted on such a request would somewhat influence the vote of the members of the Foundation.

Dr. Cochran and I reported these facts to the North American Section on the afternoon of March 27, and after a very brief discussion the Section referred the matter to the meeting of the full Board of Governors on April 8. At the latter meeting the Governors decided that, in view of all the circumstances, it would be wiser for Dr. Shields to postpone his return to America for this promotional work until the fall of 1930 by which time we hope the program for correlation of all our Christian higher education in China will be adopted and plans for a joint financial campaign in America will have been worked out. I will write Dr. Shields a separate letter discussing this question more in detail.

Report on plans for the new hospital. Preceding the Sectional meeting on March 27, there was a brief session of a sub-committee on hospital plans, consisting of the medical members of the Section, together with several of the ladies from the Women's Unit. Unfortunately the sub-committee found itself very much in the dark as to many of the details on which they requested information. At the time the sub-committee was meeting Dr. Cochran and I were having luncheon with Dr. Pearce and Mr. Greene so neither of us could be present. Later Dr. Dickinson had several conferences with Dr. Cochran and secured from him all the information he could, but even then there were a number of points on which full information was not to be had. Therefore, the Section voted simply to refer the proposed plans of the hospital back to the Committee for further consideration, and requested that the sub-committee present recommendations to the Board of Governors on April 8. I believe that Dr. Dickinson has already written to you for information on certain points. I will try, within the next few days, to get in touch with him again to see just what he has done and what more our office can do to speed up the final approval of these plans.

Consideration of rural program for Chao-lee. Dr. Moore reported

4/18/29

on his visit to Cheeloo and his discussions with the University staff and student body on the proposed rural program of the University. The Section also gave special consideration to proposals regarding the visit of Dr. Butterfield to the University for the purpose of organizing a program of rural work. Dr. Monroe and Dr. Barnshuis were both very much interested in this proposal and Dr. Barnshuis had already made a number of efforts to find financial support for Dr. Butterfield or some other leader in this field who might be able to spend a year or two at the University. The only definite action taken by the Section was the appointment of a sub-committee consisting of Dr. Monroe, Dr. Barnshuis and myself to make a further study of the proposals. Following the meeting our sub-committee had one or two sessions to consider both the question of an appointee for this work and also the still more difficult question of finding the necessary support. As yet we have not made any very satisfactory progress. On this point too I must write more fully in the near future.

The presidency. At the time of the meeting of the Section we had not learned that Dr. Tsu had requested that his name be withdrawn from the nomination for the presidency. However, this information reached us the day after the meeting so we did not send the cablegram provided for in HNS-151.

The Vice-presidency. The Section in voting to accept with regret Dr. Li's resignation as Vice President, expressed its very warm and unanimous appreciation of the splendid service Dr. Li has been rendering as Vice-President and as Acting President during this last few years when Cheeloo has been passing through one of the most trying periods in its history. We are happy that Dr. Li is continuing as Acting President during this time when no regularly appointed president of the institution is available. The Section warmly welcomes Dr. Shields as our new Vice-President but regrets that this new office will still further increase the burden of his duties at the University.

Registration of University. By the time this topic on the agenda was reached the hour was late and several members of the Section had been forced to leave, so it was voted to defer consideration of the matter until the annual meeting of the Board. I might report at this time that the meeting on April 8 simply confirmed the actions already taken by both the North American Section and the British Section empowering the Board of Managers to proceed with registration at their discretion.

Support of Dr. Dildine by the Methodist Board. You will note the letter from Mr. Cartwright expressing regret that at the present time the Methodist Board does not see its way clear to send Dr. Dildine to Cheeloo. Although this reply was not unexpected, we were all very much disappointed to receive it. We are still keeping after the Methodist brethren and Mr. Cartwright is doing all that he possibly can for us. I hope that next year the situation will be somewhat brighter.

Women's Unit. You will note that the North American Section cordially endorses the action of the Field Board of Managers urging the Women's Boards not now participating in the Women's Unit to join in the important task Cheeloo is doing in training men and women for Christian leadership in China. Our office will do all it can in cooperation with

4/18/28

the Women's Committee in bringing this action to the attention of the Women's Mission Board here in North America.

Permanent appointment of Miss Frances Wilson. You will note that the Section expressed the warm hope that the North China Conference of Women's Foreign Missionary Society may be able to arrange for the permanent transfer of Miss Wilson to the important work she is doing at the University Hospital. I presume that negotiations for such a transfer may have to be carried on chiefly by the field. I will send Miss Jaquet a letter quoting NAE-158 and will also ask Mrs. Avann and the other Methodist ladies on the Board to use their good offices in urging this permanent transfer.

Officers for next year. You will notice that the officers of the North American Section are the same as last year with the addition of Mr. C. A. Evans. As I wrote you some weeks ago, Mr. Evans is now in the Central Office with us as Associate Secretary-Treasurer, and is taking over a growing share of the work. Incidentally Mr. Henry Cochran has just been elected President of the Bankers Trust Company so I fear he will be even busier than before. He is, however, keenly interested in Cheeloo and I know he will continue to give all the time to the work of the institution that he can possibly spare.

Very cordially yours,

B. A. Garside

BAG-H

CC - Dr. Armstrong,
" - Dr. Weir

over

SHANTUNG

Shantung Christian University

TRANSFER
INDEXED

May 21, 1929.

Dr. Li Tien-lu,
Dr. R. T. Shields,
Shantung Christian University,
Tsinan, China.

Dear Dr. Li and Dr. Shields:

I am attaching hereto a copy of a cablegram being sent you today. The inquiry in regard to Dr. Firer is sent in accordance with information just received from the Presbyterian Board that they would be willing to appoint Dr. Firer as one of their representatives on the Shantung Christian University staff if this appointment is desired by the field. They must reach a decision within the next few days, so a reply by cable will be necessary.

From Dr. Shields' letter of March 4th it is apparent that the School of Medicine would be very happy to have Dr. Firer but are embarrassed by the fact that it is not easy to make provision for his support either within the Presbyterian Board quota or under direct support by the School of Medicine. In this connection I have checked up with Dr. Scott's office this morning to see if we can discover just how the status of the Presbyterian quota at the University stands at this time and what it will be after a reduction of one is made on July 1, 1929. If our figures are correct, the following is the situation as of this date:

Theological Faculty

One vacancy, used for support of Mr. Lo.

Arts Faculty - 7 members

Mr. and Mrs. H. F. Smith
Dr. and Mrs. J. J. Heeren
Dr. and Mrs. H. P. Lair
Mr. and Mrs. Arthur Jasot
Mr. and Mrs. Stanton Lautenschlager
Two vacancies - positions formerly occupied
by Parker, Adolph, Carside.

0086

Medical Faculty, Men - 4 members

Dr. and Mrs. Thornton Stearns
Dr. and Mrs. L. F. Heinsburger
One vacancy, formerly filled by Dr. Neal, now
being used for the support of Dr. Hiang
One vacancy, formerly filled by Dr. Cochran,
later by Mrs. Seymour.

Medical Faculty, Women - 4 members

Dr. Annie Scott
Dr. Susan Waddell
Dr. Arabella Gault
Miss Mary R. Vanderbilt

After July 1, 1929, when the number of the personnel supported by the Presbyterian Board is reduced from sixteen to fifteen, where will the cut be made? Do you plan to make a reduction of one in the Arts faculty or in one of the two divisions of the Medical faculty? Dr. Scott has tentatively suggested that after July 1, 1929, the quota should be as follows:

Theology -	1	(?)
Arts & Science -	6	
Medical - Men -	4	
Medical - Women -	4	

The provision for four medical women is, I believe, to some extent dependent upon the support of an equal number of women by the Methodist Episcopal Board.

If the above suggestion is carried out it would apparently mean that on July 1st no reduction would be made in the Medical quota but a reduction of one would be made in the Arts College quota.

I would appreciate it if you would inform me of any mistakes in the above statements as to the present apportionment of the Presbyterian quota, and would also send me your comments and your plans as to readjustments after July 1st. It certainly seems that the Medical School should continue to have four men supported by the Presbyterian Board. In that case it seems that Dr. Piror could be provided for on the vacancy filled by Dr. Cochran until his resignation and filled by Mrs. Seymour for a part of this year. It seems also that the University ought to adhere to its arrangement for having four medical women on the staff, particularly if the other cooperating boards can be persuaded to carry out their corresponding agreements.

Dr. Li Hsin-ha,
Dr. R. T. Shields

-3-

5/11/38.

As for the School of Arts and Sciences, since there are now two vacancies, it would appear at first sight that a reduction of one in this school next year ought not to be serious. But in the light of the extremely serious financial difficulties of the Arts College, any further reduction of income would be a rather hard blow. I know that the Department of Chemistry is in urgent need of the salary equivalent for Dr. Adolph, and it was in the confident expectation that this salary would continue to be provided that he resigned from the University. The Department of Education is certainly in urgent need of a salary equivalent to provide the support of a Chinese member of staff next year, particularly since Mr. Smith will be on furlough. And in the field of Sociology and Economics it is of the greatest importance that we secure someone (Carson has been suggested) to carry on this important work in connection with the rural program. Even now it is impossible to meet all three of these needs with only two vacancies, and if the number is reduced to one the situation becomes still more hopeless.

We will be very much interested in learning whether the field will be able to provide for Dr. Firer's appointment. Dr. Shields is already acquainted with his qualifications and I believe has been very favorably impressed. I feel very strongly that no matter how urgent the financial needs of our universities, we must try to keep the quotas of the different boards as nearly filled as we possibly can for interest is apt to wane very rapidly if there are too many vacancies for which annual cash grants are being provided.

Very sincerely yours,

B. A. Garride

BAG:A
Enc.

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over

Shantung Christian University

TRANSFER

May 21, 1929.

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

This will acknowledge receipt of your letters of March 9th and April 20th.

Your letter of March 9th discusses the possibility of Dr. Bernard C. Ewer visiting the campus while he is in China this fall and also refers in a tentative way to arrangements with Dr. Kaufman. Your letter of April 20th comments further on Dr. Kaufman and discusses possible renewal of cooperation by the Church of the Brethren.

I am reporting to Dr. Ewer at this time your comments regarding his possible visit to Cheeloo. I have recently received word from him to the effect that he will be in China during November and December and is planning to visit Yenching, Nanking and Lingnan. I enclose herewith a copy of a recent letter from him. I am suggesting to him that if possible he plan to include Tsinan in his itinerary.

We have not yet received any word from the field as to the department in the School of Theology where Dr. Kaufman will be asked to do his teaching work. Dr. Kaufman has asked us to give him further information on this point, so I am including this inquiry in a cablegram being sent to you this morning.

I am glad to have your comments regarding the possibility of finding some missionary in China under the Church of the Brethren who would be willing to come to Cheeloo and who could make a valuable contribution there. It seems to me that it would be useless for us to approach the mission board of this church here in America until we have a very definite proposal to make and also have reasonable assurance that the mission of this board on the field will approve the transfer of one of their missionaries to Cheeloo. You suggest the possibility that Rev. and Mrs. Minor M. Meyers might be available and desirable representatives of the Church of the Brethren on the Cheeloo staff. If your further investigations confirm this will you have the

0089

Dr. Li Tien-in

-2-

5/21/29.

Senate and the Board of Managers issue a formal invitation to Rev. and Mrs. Meyers which we can lay before the mission board of the Church of the Brethren? At the same time it would be well to get the local mission of this board to take favorable action and to recommend to the home board that such transfer be made. If the proposal regarding Rev. and Mrs. Meyers does not work out, possibly you will be able to find someone else.

Very cordially yours,

B.A. Garride

BAG:A
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SHANTUNG
TRANSFER

Shantung Christian University

June 5, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

I have been very much disappointed to receive this week a letter from Dr. Ed G. Kaufman of which the enclosed is a copy.

I am writing Dr. Kaufman to see if there is anything we can do to speed up action by his Board. I hope there is still a slight chance that he may be able to go out this year, but should this not be possible we would at least continue our efforts to persuade the Mennonite Board to cooperate in the University and to appoint Dr. Kaufman to the staff next year.

Very cordially yours,

B. G. Lavie

BAG-H

Enc.

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C O P Y

Dr. G. A. Garside,
150 Fifth Ave.,
New York City

Dear Creek, Okla.,
June 1, 1929

*all back to Li
6/5/29*

My dear Dr. Garside:

I am very sorry that the arrangements for our going to one of the China Christian Universities have drawn out so and feel that we can hardly wait any longer and run chances of not finding employment in America in case the China arrangements would not materialize.

If you know Mennonites you will not be surprised that both our Board and Mission are hesitant about cooperating in an undertaking of this sort. Then too the Fundamentalist trouble is bothering Mennonites also, small as they already are. I hope that by ample time to more light on matters, both our Board and Mission may finally come to an intelligent decision regarding the matter - but it may be better not to rush things. For the coming year I shall therefore accept another position if any comes my way and let this China proposition rest for at least a year. I am also writing my Mission Board to this effect today. If I knew of an open teaching position under another Board on the Orient I might also consider it.

I wish to thank you for your past efforts and hope that it will not be too long before Mennonites are willing to come in on cooperative educational efforts in China.

I beg to remain, very sincerely yours,

(Signed) Ed. G. Kaufman

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SHANTUNG

INDEX

TRANSFER

Shantung Christian University

June 26, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We have been very much disappointed to receive from Dr. Ed G. Kaufman a letter under date of June 21 of which I attach a copy hereto. We have been somewhat afraid for a number of weeks that either the North China Mission of the Mennonite Board, or else the Board itself, would be unable to approve cooperation in one of our China colleges, and the appointment of Dr. Kaufman to the staff, so this letter did not come as a complete surprise. We sincerely regret, however, that Dr. Kaufman is not to be available for work at Cheeloo next year. I will send you a cable during the next few days reporting this decision so that you will not continue to count on him in planning the work of the School of Theology this fall.

Very cordially yours,

B. G. Garride

BAG-H

Enc.

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0093

齊魯大學

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

濟南山東

Incorporated by Act of Parliament
Dominion of Canada

SHANTUNG

TRANSFER

OFFICE OF THE PRESIDENT

20th April, 1929

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

We are in receipt of your two letters of March 14th. We shall await with interest further information with regard to developments in the case of Dr. Kaufman.

With reference to the Church of the Brethren, we are glad to know that there seems some possibility that that mission may even yet be induced to cooperate in the work of the University. We believe it would be not only to our advantage but to theirs also to be represented on our staff and have a share in the actual working of the University. You will be interested to read in this week's culetin that the first Chinese Bishop to receive ordination by the Church of the Brethren is a graduate of our School of Theology.

Ask that he get definite invitation

I am personally acquainted with a number of their men out here. One in particular I met while myself studying at Vanderbilt, and I am sure that both he and his wife would be a decided acquisition to our Theological staff if they were interested to come and their Board could be induced to locate them here and provide for their support. I speak of the Rev. Minor M. Myers, B.D. and Mrs. Myers, who were formerly at Taiyuan. I am not sure whether they are now in China as their names do not appear in the 1928 directory, but I will try and get in touch with them and sound out their views, if you will take any action that seems wise at your end.

We hope soon to receive the minutes of the annual meeting of the Board of Governors. At the present time we have the Rev. C. E. Wilson of the B.M.S. and Mr. Parker Gray with us on an official visit to the University.

With kind regards.

Yours sincerely,

TLL/GMH

Li Tien lu

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山東省立

SHANTUNG CHRISTIAN UNIVERSITY

SHAN CHINA

Incorporated by Act of Parliament

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OFFICE OF THE PRESIDENT

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UNIVERSITY
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C O P Y

Beas Creek, Ohio.
June 21, 1922.

My dear Dr. Garside:

Regarding my going to China as a teacher in one of the Christian Universities there I have the following to report:-

The MISSION divided the question into two parts: (a) The official affiliation of our Board with one of the Christian Universities in North China. They voted against this proposition. (b) The learning of myself as a teacher in one of these Universities. The Mission had no objection to this if the Board wanted to do so.

After the Mission divided the question the BOARD also considered the matter in that way with the result that: (a) Official affiliation was dropped for the present, and (b) my going as a learned teacher was consented to with the conditions, first, that the matter be reconsidered after a year's trial, and second, that my salary be the same as that of our missionaries in the interior, namely \$1100.00.

As for myself, I had informed the Mission and Board early in the year that arrangements pertaining to our going back should be completed by May 1st, I however waited until June 1st before informing the Board that we could wait no longer and were looking for another position. I accepted a position with Bluffton College, Bluffton, Ohio, one of our Mennonite Schools. The above referred to action by the Board was therefore received somewhat late and furthermore was so unsatisfactory that we could not accept their proposition as we felt there should be hearty support both on the part of Board and Mission in an undertaking of this kind.

We greatly appreciate the call from both Shantung and Nanking Universities and trust that you will inform them of our regrets for not being able to accept their invitation. Most of all we wish to thank you for your efforts in the attempt to bring about a proper consummation of these negotiations. We are very sorry indeed that we had to give

up our China plans. I believe sooner or later our Mission and Board will come to some such arrangement as was planned. The main reason for lack of support and opposition from some quarters seems to be the fear of "modernism". The Union Universities in China as the Federal Council in America are looked upon with suspicion by some of our older people. Furthermore my attending the University of Chicago puts me into the same category. Even though the matter is dropped for the present we hope that, for the sake of our mission, it may yet materialize at some later date. Should you care to communicate with our Mission in China, Rev. S. J. Geering, Kai Chow, Chihli, China, is the person to write to. Dr. J. W. Kliever's address, as you know, is Newton, Kansas.

With sincere regrets, I beg to remain,

Very respectfully yours,

/s/ ED. KAUFMAN.

0096

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

濟南山東

*revised 7/8
ad 7/29*

OFFICE OF THE PRESIDENT

INDEXED

July 8th, 1929.

Dr. H. H. Weir,
15 Tufton Street,
Westminster,
LONDON. S.W.1.

*July 2 + 3
1929*

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

Dear Dr. Weir and Mr. Garside,

The Field Board of Managers of the University met here last week, on July 2nd and 3rd. There was a fairly representative attendance, but we were very sorry that Dr. Ch'eng Ching Yi, the newly elected Chairman of the Board, was unable to be present. He had received an urgent call to attend a meeting of the Committee of the International Missionary Council in the United States in the early part of July. In his absence, the chair was taken by Rev. Yee Hsing Lin.

There are several points in connection with the minutes which need some explanation, and I shall take these up in order.

Minute No. 846. Reports of Administrative Officers.

The brevity of the report of the Acting President is explained by the fact that the reports of the other administrative officers are so well prepared that they provide valuable information regarding this year's work in the different schools and departments, so that I did not feel it necessary either to summarise them or to make a digest of what had been written. I propose to submit them as they are to the Boards of Governors, as I did to the Board of Managers, and to print them in full for distribution, instead of merely taking extracts from them, as has been the custom when issuing the President's Report in printed form.

*will
print
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report*

Minute No. 848. Division of School of Arts & Science into Two Colleges.

As will be seen from this minute, this was made necessary by the Government regulations regarding the registration of private schools. These regulations require that, for a University to be registered, it must have at least three schools. Since the government will not recognise the Theological School, as being part of the University, we have received very definite suggestions from responsible people in the Ministry of Education,

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July 8th, 1929.

in the government at Nanking, that we might divide the School of Arts and Science into two schools, by grouping the subjects into two classes, namely one of Arts and one of Natural Sciences. They also suggest to us that, in doing so, it is not necessary that we should have two different deans for the two colleges, and the present Dean of the School of Arts & Science might serve as Administrative Officer for both schools. It is not contemplated that this proposal should affect the finances of the School.

Minute No.864. School of Nursing.

At the meeting of the Field Board of Managers last November, a resolution was passed to offer a five-year course, including two years pre-nursing course, leading to a diploma in Nursing and the B.Sc. degree. When this question was taken up by the British section of the Board of Governors in London on January 11th, action was taken "to enquire as to the intention of the Field Board of Managers on the subject of the five year course for nurses and its relation to the position of missionary nurses sent to the University from this country (England)". No information was available, in the absence of the lack of definite proposals from the Nurses' Training School, until June 10th, when a definitely drawn-up curriculum, a copy of which I enclose, was presented by this school. This has since been approved by the Senate and was brought up to the Field Board with an additional recommendation that the Nurses' Training School be raised to a School of Nursing. The latter title carries with it the implication that it will be doing college grade work, so far as the students qualifying for the B.Sc. degree are concerned, but, financially, it should still be on the budget of the hospital.

When this question came up to the Field Board last week, the members heard that there was some difference of opinion, even among the members of the Medical Faculty, due to a lack of clear understanding with reference to the real difference between the ordinary nurses and the nurses studying for a science degree. Therefore the question was referred back to the Senate for re-consideration. However, this proposal is based on the fact that this system of higher training is being carried on in the nurses' training schools in the United States and Canada, and also on the demand in China for training a higher grade of teachers and supervisors of nurses in hospitals. We expect the number of nurses taking this course would be very small, and such students would be admitted after they finish their senior middle school work and are qualified to take up college studies.

Minute No.866. Nomination of President.

I have asked Dr.Shields, who was present at the discussion when this question came up, to make a report of the proceedings with reference to this.

*1. will present work as contained in - check to small's school to be advanced
2. What will be in 4 prob. future cost
3. will be a statement
Committee
Dr. Shields*

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Minute No.867. B.Sc. Degree for Pre-medical and Medical Students.

I think a little comment is necessary on this point. Aside from the fact that this has been the practice with many of the larger universities in the United States, we feel it highly desirable, for the sake of the medical profession, that we should emphasize higher qualifications for students going into the study of medicine. This scheme will have a double effect, namely:- (1) it will have the tendency of raising the scholastic qualifications of students in taking up the study of medicine because it will mean one more year than is ordinarily required for the medical training. In other words, instead of taking seven years, the student would take eight to complete the medical course. (2) It will make the student more efficient as a professional man, by taking one year of study in the Arts School. Also it has the advantage of making the courses more flexible between the schools. In the case of students finding themselves unable to complete their medical course, for financial or other reasons, they would still have a chance to take an academic degree to give them a better standing in their future work in society, and also it would give a larger number of students in the two upper years of the Arts School. The taking of this extra year is, of course, entirely voluntary, as far as the student is concerned.

seems to be good.

Minute No.871. Ranking of Staff.

The addition of one more grade between that of Instructor and that of Assistant Professor will solve the difficulty of too sudden a jump from Instructor to Assistant Professorship, or the waiting for too many years before a promotion can take place. In connection with this suggestion, the scale of salaries for Chinese members of staff is also being changed. The former scale, as revised by the Field Board of Managers in 1924, was a sliding scale, but the one that is proposed to go with this new system of ranking is a fixed one which we hope will work more satisfactorily.

when it is ready to be effective

	<u>Old Scale</u>	<u>New Scale</u>
Professors	\$100 - \$250.....	\$250
Associate Professors	90 - 175	200
Assistant Professors	75 - 150	150
Associates	100
Instructors	60 - 120	80
Assistant Instructors	25 - 70	60

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Dr.H.H.Weir
Mr.B.A.Garside

- 4 -

July 8th, 1929.

Minute No.875. Request to Board of Governors for Release of Gold \$2000.

Comment
The minute is quite clear in itself and hardly needs any further explanation, but I just wish to point out that, in the General University budget, this figure is put down for the salary of the President, and I hope the Board will see its way clear to grant this request so as to prevent a deficit at the end of the year.

Minute No.877. Budget.

All the budgets of the University and its schools and departments were approved by the Field Board of Managers at its meeting in February, but, in view of the income from the Hall Estate funds, a readjustment is made necessary. Therefore the budgets have been revised by the different units and approved by the Field Board.

Self letter
It is needless to say that the Arts School feels that the money has come at a very opportune time, when the School is trying to bring its work up to standard, in order to make its full contribution in the field of education in this country, and also to obtain government recognition.

The budget of the Medical School shows a deficit of over \$5000 for the University Hospital. That is largely due to the reduction of the C.M.B. grant by \$9000 and to the extra expenditure incurred in securing the services of a Business Manager and a Dentist. A detailed statement of the financial condition of the Medical School will be submitted by Dr.Shields, the Dean of the School.

I think these are all the items that require any explanation. I am writing separately in regard to the minutes of the meetings of the Boards of Governors in London and New York, and your covering letters therewith.

Yours sincerely,

(Signed) A. F. Garside

LTL:MMS.

Copy to Rev.A.E.Armstrong,D.D.

P.S. Since the above was written, Dr.C.P.Ch'eng has handed in his resignation from the staff of the University, so there will be no need for the Boards of Governors to take any action in regard to Minute No.881.

July 8th, 1929.

- 4 -

Mr. B.A. Garbide
Dr. H.H. Weir

Minute No. 875. Request to Board of Governors for Release of Gold \$2000.

The minute is quite clear in itself and hardly needs any further explanation, but I just wish to point out that, in the General University budget, this figure is put down for the salary of the President, and I hope the Board will see its way clear to grant this request so as to prevent a deficit at the end of the year.

Garbide

Minute No. 877. Budget.

All the budgets of the University and its schools and departments were approved by the Field Board of Managers at its meeting in February, but, in view of the income from the Hall Estate funds, a readjustment is made necessary. Therefore the budgets have been revised by the different units and approved by the Field Board.

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Garbide

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I think these are all the items that require any explanation. I am writing separately in regard to the minutes of the meetings of the Boards of Governors in London and New York, and your covering letters therewith.

Yours sincerely,

Arthur J. ...

NTL:MMS.

Copy to Rev. A.E. Armstrong, D.D.

P.S. Since the above was written, Dr. C.P. Cheng has handed in his resignation from the staff of the University, so there will be no need for the Boards of Governors to take any action in regard to Minute No. 881.

UNIVERSITIES
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CURRICULUM OF THE SCHOOL OF NURSING.

Course of Study leading to B.S. degree and Diploma in Nursing.

See also 1174

School of Arts and Science

<u>First Year</u>	<u>1st Semester</u>	<u>2nd Semester</u>
Chinese 1 & 2	2 Hours	2 Hours
English	4 "	4 "
History 50 (Background of Civilization)	2 "	2 "
Biology 1a & 1b	3 "	3 "
Psychology 1 & 2	2 "	2 "
Elective	3 "	3 "
Physical Ed. 2 hours		
Total credit hours	16	16

During summer 6 weeks residence at the Hospital
40 hours class work on Practical Nursing
294 hours Practice Nursing

<u>Second Year</u>	<u>2 Hours</u>	<u>2 Hours</u>
Chinese 3 & 4	4 "	4 "
English	4 "	4 "
Sociology 1	4 "	4 "
Physics 1 & 2 or Chemistry 3 & 4	3 or 4 "	4 or 5 "
Elective	2 or 3 "	1 or 2 "
Physical Ed.		
Total credit hours	16	16

Summer 6 weeks
Theory Classes 44 hours
Nursing Practice 290 hours

School of Nursing - Course 1.

<u>First Year</u>	<u>1st Semester</u>				<u>2nd Semester</u>			
Subject	cl.Hrs.	Lab.	Total.	Pract.	cl.Hrs.	Lab.	Total.	Pract.
Prac.Nurs.	5	5	180		3	3	108	
Anat.& Phys.	2	2	72		2	1	54	
Bacteriology	2	1	54		2	1	54	
Chemistry	2		36					
English	5		90	7 hrs.	5		90	8 hrs.
Ethics	1		8	a				2
Hist.of Nurs.	1		15	weeks				week
Hygiene					2		36	
Distetics					2		20	
Drugs & Sol					2			
Bandaging					2		16	
	18	9	455	125	20	5	378	144
<u>Second Year</u>	<u>1st Semester</u>				<u>2nd Semester</u>			
Subject	cl.Hrs.	Lab.	Total.	Pract.	cl.Hrs.	Lab.	Total.	Pract.
Adv.Pr.Nur.	2		36		2		36	
Surg.Nur.	2		36					
Mat.Med.	3		54	52 Hrs.	3		54	
Med.Diseases & Urinalysis				18 we.	2	24		
	7		126	936	7		150	912

Third Year.

1st Semester

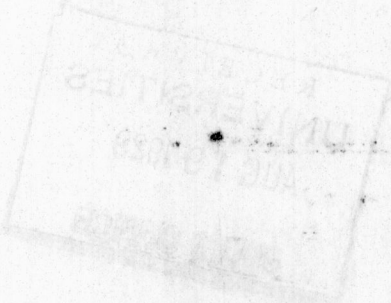
2nd Semester

Sub.	cl.Hrs.	Lab.	Total.	Pract.	cl.Hrs.	Lab.	Total.	Pract.
Obstet.Nur.	2		36					
Pediatrics	1		15					
Diseases & C. of the Eye	1		15					
Gynecological N.					1		10	
Skin Diseases					1		18	
Ear.Nose & T.							18	
	4		66	936	2		46	936

Summer Months 24 weeks of 52 hours Nursing Practice 1248 hours

Full Course

Class hours	973
Laboratory	230
Nurs. Practice	5238



Third Year. Lat Semester 2nd Semester
Sup. Lab. Total Pract. of Mrs. Lab. Total Pract.

4	00	00	2	48	938
Ear, Nose & T.				18	
Skin Diseases			1	18	
Gynecological N.			1	18	
of the Eye				10	
Diseases & C.				15	
Pediatrics	1			15	
Opatef. Nur.	2			38	

Summer Months 24 weeks of 32 hours Nursing Practice 1248 hours

Full Course
 Class hours 973
 Laboratory 230
 Nurs. Practice 2238

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齊魯大學

CHEE LOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

INDEXED

SHANTUNG

July 19th, 1929.

Dr. H. E. Weir,
15 Tuxton Street,
Westminster,
LONDON, S.W.1.

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

processed 8/23
ack. 8/29
TRANSFER

Dear Dr. Weir and Mr. Garside,

I wish to thank you for the transmission of the minutes of the Joint Meeting of the Board of Governors in New York, April 8th, with your covering letter. I believe this was one of the most important meetings ever held, dealing with many important problems of the University. There is so much, both in the minutes and in your covering letter, which deserves a reply from this side, and I propose to attempt a brief answer at present to some of the points on which I am in a position to furnish the necessary information.

USE OF HARVARD-YENCHING TRUST FUNDS. From the Hall Estate allocation statement attached herewith, as Appendix "A", you will find, on the second sheet, the proposed expenditure of the Harvard-Yenching Trust Funds. It is drawn up on the strict interpretation of the conditions as laid down by the trustees of the Harvard-Yenching Institute. We feel very strongly with you that a more liberal interpretation of the conditions would be quite desirable, or even necessary, if these funds are to strengthen the general work of the Arts School as a whole, instead of being used merely to strengthen the Chinese language, literature and history. In the latter case, we are afraid that, either a lop-sided growth will result, or else that we shall not be able to use as much as there is to be used. So I hope that you will succeed in getting the trustees to see the reasonableness of the request of the Board of Governors, and that they will be willing to be more liberal in their interpretation of the conditions, so as to include the social studies (Rural Education and Sociology) that this university has been asked to undertake in connection with the correlated programs.

sep. let.

REGISTRATION. Registration is now being held up by the local authorities who have not yet sent our application to the government in Nanking, but, nevertheless, we are sure of the final outcome, that the government will not refuse to accord to us official recognition, as it has done to other Christian

note

Dr. H. H. Weir
Mr. B. A. Casside

- 2 -

July 10th, 1929.

universities. May I take this opportunity to assure the Governors and the Mission Boards of the strong determination on the field to preserve the Christian character and the full religious liberty of the institution, both during the process of registration and after it is registered.

REORGANISATION OF THE THEOLOGICAL SCHOOL. This is a measure proposed to facilitate the registration of the University. The opinion and advice received from the government authorities show that they would not recognise the Theological School as a part of the University for registration. This reorganisation does not contemplate any of the following steps:- (1) The removal of the site; (2) The separation of its present relationship with the other schools of the University and (3) The change of the ultimate control which resides in the Board of Governors.

We realise what a helpful influence the School of Theology has exerted on the rest of the University work, and we hope by all means to retain it. Therefore, the scheme for this reorganisation is so drawn up that the separation would only be nominal.

The second article of reorganisation states that the School of Theology shall have its own Board of Directors, responsible to the Board of Governors. From that, it is clear that the ultimate control of the school will be in the hands of the same body as the rest of the University. Even the organisation of a separate Board of Directors for that school does not necessarily mean a different group from the Board of Directors of the University. As a matter of fact, when the matter was discussed, all of us felt that the two bodies should largely be composed of the same people.

As to Article 4 of the scheme, which says that the administration of the school shall be in the hands of its principal and faculty, the word "internal" is implied, as is the case with the other schools of the University, where the administration is in the hands of the Deans and their faculties.

Although we have been trying to prepare for the worst, by working out a scheme of reorganisation, yet we hope that it will not be necessary for this reorganisation to be actually effected, as we have recently heard what has happened in the case of the registration of Shanghai Baptist College. The College authorities showed their tentative application to the Educational authorities in Nanking, and received a suggestion that the name of the Theological School be eliminated, and the application would be acceptable. When the application was revised and, later, handed in without the name of the Theological School, it was accepted. Thereupon the college was registered. The Theological School in the Shanghai Baptist College is carried on as usual, and no

*Does not
fully
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questions*

Dr. H. H. Weir
Mr. B. A. Garáide

- 2 -

July 10th, 1929.

reorganisation of it into a separate institution has been necessary. This is what the field authorities here will endeavour to obtain for our Theological School, if at all possible, in order to obviate a separate organisation, but I should like to intimate to the authorities at home that Cheloo is now in a very peculiar situation, owing to the political condition in this province, which is affecting all the Christian schools very unfavourably. Therefore, what is possible in other places may not be possible here just now.

RECOMMENDATION RE JUNIOR COLLEGE WORK AND CORRELATION
OF ACADEMIC STUDIES WITH PRACTICAL WORK.

I must say that these are very valuable suggestions and the University will be glad to consider them, and to see what can be done along these lines. However, we should bear in mind, with reference to granting a degree of some sort to junior college graduates, that, while, on the one hand, this would be quite desirable in order to give the students a better standing in their work in society, on the other hand, we must observe the regulations of the government in the matter of granting degrees.

Comment
As to more close correlation of college studies and practical work, this is being done in the School of Theology, where the students are divided into groups to go out preaching, and teaching Sunday-school classes on Sundays. It is also being done in the Arts School, in connection with its Education Department, where the third and fourth year students take a whole year's work in observation and practice teaching in the University Middle School and Primary School. However, we do not consider our present scheme as developed to such a stage where further improvement is not possible, and I am sure we should like to see closer connection between academic studies and practical experience, and more economical use of the student's time in college in acquiring his necessary training.

Yours sincerely,

H. H. Weir

LTL:MMS.

Encl. Copy of Hall Estate Allocation.

Copy to Rev. A. E. Armstrong.

July 10th, 1929.

Mr. A. A. ...

reorganization of it into a separate institution has been necessary. This is what the field authorities here will endeavor to do for the future. It is not all possible. In order to create a separate organization, but I should like to suggest to the authorities at home that the Commission in the very preliminary stages of the political condition in this province, which is existing all the Canadian schools very unfavorably. Therefore, what is possible in other places may not be possible here just now.

RECOMMENDATION OF THE COMMISSION ON THE UNIVERSITY OF CANADA

I must say that these are very valuable suggestions and the University will be glad to consider them, and to see what can be done along these lines. However, we should bear in mind, with reference to granting a degree of some sort to junior college graduates, that while on the one hand, this would be quite desirable in order to give the students a better standing in their work in the field, on the other hand, it must observe the regulations of the Government in the matter of granting degrees.

As far as the organization of the University is concerned, practically all that is being done in the field of language, where the students are divided into groups of not more than 20, and the school classes of 20. It is also being done in the late school, in connection with the Department of Education, where the field and home government have a whole program in operation and practice working in the University. The school and primary school. However, we do not consider the present scheme as regarded to such a stage where the Government is not possible, and I am sure we should like to see closer cooperation between academic studies and practical experience, and more economical use of the student's time in carrying his necessary training.

Yours sincerely,
W. T. ...

W. T. ...

Encl. Copy of Bill Estate Allocation.

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UNIVERSITIES
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HALL ESTATE FUNDS.1928-1929, Jan-June 1929

Interest from \$100,000 for 6 mos.- approx. \$5400
 Arts Department 2670
 Registration 475.23
 G.U. Debts 2104.77
5250.00

Women to pay 1/3 of Registration Expenses?

TRANSFER

1928-1929 HARVARD YENCHING

Income from \$200,000 for 6 mos. approx \$6,000, Jan-June 29.
 To be applied to cost of present Chinese Departments as follows:-

ARTS.
 Chou 1500
 Luan 1140
 Department 1200
HISTORY.
 Chang 900
 Department 150
 THEOLOGY 600
 MID. SCHOOL 720
 5210
 LIBRARY 790
-6000

This figure so released means the transfer of about \$6000 to General University Funds for G.U. Budget 1929-1930 which helps to reduce the Assessment on all Funds for 1929-1930 to 9%. See Chart

1929-1930 July 1929-June 1930.

Income from \$100,000, approx Mex. \$10,000.

General University 5000
 Arts Budget
 1929-30 Deficit 3000
 Extension Dept. 1000
 Rural Inst. 1000
10000

over

INDEXED

SHANTUNG

TRINITY

Shantung Christian University

July 24, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

We enclose a confirmation copy of a cablegram sent yesterday. I sent this cablegram in accordance with a letter received from Dr.Susan Waddell in accordance with a letter received from Dr.Waddell in which she writes as follows:-

"My young sister-Eleanor is interested in having a year or two's teaching experience in China. She has in mind the possibility of later work for a longer period in China, but would not want to plan now for more than a year, or perhaps two years, since she wishes to do graduate work in this country. Her first two college years were at Wooster but her B.A. degree is from the University of California where she had her junior and senior work. Her major was English, in which department she graduated with honors in 1928. The intervening year she has spent in the printing establishment of John Henry Nash, San Francisco, doing hand composition and proof reading.

"The Cheeloo Arts budget for the coming year had a salary for an additional teacher of English. However, after word came that the use of the Hall Estate funds was somewhat more restricted than we had thought, some changes in the budget were made. Dr.Lair, who has just passed through San Francisco, was one of the committee who made the final adjustment. His recollection is that the salary for an English teacher was not taken out of the budget, but he is not certain. He suggested my writing you to find out whether or not there would be a position available for Eleanor.

"While Eleanor had thought of the English teaching as her main work, she would be able to teach physical education. She has not studied this as a major, but has had a great deal of it through prep school and college. Our difficulty in the last two or three years, in getting any one to take this for the woman students makes me think that this perhaps would be as useful a contribution as the English. She has had considerable experience in college in planning and directing dramatics which might be quite helpful in connection

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7/24/29

with the English clubs. Her designing and printing might also be useful in the working up of the annual which the students are planning for next year.

"I am now at home just on a leave of absence for the summer, and expect to return in time for the opening of the fall term. That, of course, would be necessary for Eleanor, too, if it should develop that there is a position available for her. Also, in case she does not go, it is desirable that she know this as early as possible, since she is now delaying the making of definite arrangements for other work for the fall term. I am regretting that I did not know before I left Tsinan that she would consider going this fall. If the information can be gotten from Tsinan by cable both ways, I think things can be worked out all right. However, from her point of view a speedy reply is equally desirable, whether positive or negative. We would also appreciate any information you can give us as to the business arrangement which is made with English teachers. Since they are engaged usually only for one or two years, I believe that travel expense is not provided but that the salary is set above the average single person's salary, so that the excess would cover travel expense if the position was held for three years. Dr.Lair thought it was \$180.00 Mex. a month, continuing through twelve months in the year. I think room is also provided. If this is correct, I think Eleanor would be able to make ends meet, even though she does not stay the three years."

If the University finds it possible to arrange for Miss Wadcell's travel expenses and salary and wishes to extend an invitation to her, our office will be glad to assist in any way possible.

Very cordially yours,

B. A. Garvide

BAG-II

Enc.

7/24/29

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"I am now at home just on a leave of absence for the summer, and expect to return in time for the opening of the fall term. That, of course, would be necessary for Eleanor, too, if it should develop that there is a position available for her. Also, in case she does not go, it is desirable that she know this as early as possible, since she is now delaying the making of definite arrangements for other work for the fall term. I am regretting that I did not know before I left Tsinan that she would consider going this fall. If the information can be gotten from Tsinan by cable both ways, I think things can be worked out all right. However, from her point of view a speedy reply is equally desirable, whether positive or negative. We would also appreciate any information you can give us as to the business arrangement which is made with English teachers. Since they are engaged usually only for one or two years, I believe that travel expense is not provided but that the salary is set above the average single person's salary, so that the excess would cover travel expense if the position was held for three years. Dr.Lair thought it was \$180.00 Mex. a month, continuing through twelve months in the year. I think room is also provided. If this is correct, I think Eleanor would be able to make ends meet, even though she does not stay the three years."

If the University finds it possible to arrange for Miss Wadcell's travel expenses and salary and wishes to extend an invitation to her, our office will be glad to assist in any way possible.

Very cordially yours,

B. A. Garvide

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Enc.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

August 9, 1929.

Rec 9/11/29

Mr. A. B. Garside,
New York City,
New York.

Dear Mr. Garside:

A telegram dated July 23rd was sent to me in Taian while I was there for a short vacation. As we are not in a position to extend an immediate invitation to Miss Eleanor Waddell, so I did not cable what I wish to inform you now regarding the situation of English teaching in the Arts School.

Mr. Brinson of Tsinan has just been engaged as English teacher to assist Mr. Lautenschlager next year. The contract is for one year 1929-30. There may be a chance for Miss Waddell if she will be here after this year. If Dr. Waddell is bringing her out to China in the fall, we would be willing to give her the first consideration in case of an opening along this line of work in the University. At same time it will afford us an opportunity to know something about her qualifications.

With kind regards,

Sincerely yours,

L. J. Liu

TRANSFER

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UNIVERSITY OF CHICAGO

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INDEXED

TRANSFER

Shantung Christian University

August 29, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tainan, China.

My dear Dr. Li:

We received Dr. Sheffield's notification of your election to the presidency and congratulations are in order. Possibly you do not feel that congratulations are the necessary thing. Sometimes a person in such a position has a craving for sympathy instead. Viewing the situation from across the world, it looks like a wonderful opportunity for service among your people wherein Christian education must come to play an important part. Our heartiest best wishes to you, and we wish to say that we are also at your service.

We have received the minutes of the Board of Managers' meetings held on July 2 and 3. These together with mimeographed copies of your letters of July 8 and 10 have been distributed to the Governors and consideration will be given at the next meeting to be held early this fall. Undoubtedly there will have to be some revision of the budget as related to the income from the Harvard-Yenching Institute. The Institute has issued a statement which shows that they are averse to having Institute money displace present expenditures; in other words, they desire the Institute's money to be used for expansion. However, these matters will be taken up by the Governors at their next meeting.

Mr. Garside is away from the office during August on a very much deserved vacation. I am holding your letter as one of the first things to be taken up on his return.

Very cordially yours,

C. A. Evans.

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SEMINAR
SHANTUNG
TRANSFER

Shantung Christian University

September 7, 1929.

Dr. Li Tien Lu,
Shantung Christian University,
Tsinan, Shantung, China.

My dear Dr. Liu,

On my return to the office this week after a very pleasant month's vacation spent in Cassat's house on the Vassar campus, I found on my desk quite an interesting lot of material from Chesloe. This includes your letters of July 8th and July 10th addressed jointly to Dr. Weir and myself. Mr. Evans has already briefly acknowledged these two letters. There are also the minutes of a number of Senate meetings held during the latter part of June, and a copy of the Field Treasurer's report for 1928-1929.

We have mimeographed and distributed to the North American Section of the Board of Governors your letters of July 8th and July 10th and much of the supplementary material attached thereto. We are seeking to arrange for a meeting of the Section during the latter part of September or the first half of October and will ask for formal consideration of action on all matters of importance. This letter will consist for the most part of informal comments on the various matters covered by your letter.

Reports of Administrative Officers - 1928-1929.

We will await with interest the arrival of the printed reports and will distribute them to the Board of Trustees and to other friends of the University so far as the supply you send will permit.

Division of School of Arts and Science into Two Colleges. (FEM-848)

This step seems to follow the same policy adopted by several of our universities as a part of the process of registration. So far as I can see, it should be quite acceptable to the Governors.

Resignation of Dr. Miner from Woman's College Deanship. (FEM-857)

I am sorry to note that Dr. Miner has finally taken the step of presenting her resignation as Dean of the Woman's College, although

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the action did not come as a surprise as we have long known that she contemplated such a step. We all sympathise heartily with Miss Miner's eagerness to secure a Chinese Dean of Women but hope there will not be any protracted interregnum between her resignation and the finding of a Chinese successor. The word "Acting" has been so frequently attached to administrative titles at Cheeloo during the last few years that it is becoming pretty monotonous.

Invitation to Mr. A. L. Carson. (FBM-860)

We are glad to note that the Managers have formally extended an invitation to Mr. Carson. I have heard informal rumors that the Presbyterian Board is taking a favorable attitude on the question of his appointment to the University. Carson is eager to get back to China and is keenly interested in the work of Cheeloo so he is hoping that it will be possible for him to return to the field in 1930. He is, however, facing some extremely difficult financial problem and there is a possibility that this factor may interfere with his plans. I believe that Carson is also a little uncertain as to the exact type of work the University would like him to do if he comes to the campus. If he were to be assigned to a place on the Presbyterian quota made vacant by Mr. Parker's resignation, possibly the University might want him to carry on at least a part of the work done by Mr. Parker in sociology and economics. As you know, however, Mr. Carson's interest, preparation and experience have been almost wholly in the field of rural education and allied subjects. He tells me that he feels he is not qualified to do any very effective work in the field of general sociology and economics where Mr. Parker did his work; and he also thinks that it will be impossible for him during the next year to include any substantial amount of preparation for general sociology and economics in a schedule of study and research already seriously overcrowded. I believe there is a general feeling among the members of our Board of Governors who know Mr. Carson and others who have been interested in his work here, that his greatest contribution to missionary work in China would be in the field of rural subjects. If you can give Mr. Carson further information as to what the University is planning for him to do, I think it would materially influence his decision.

School of Nursing. (FBM-864)

Without doubt both sections of the Board of Governors will study with keen interest the question of "raising the Nurses Training School to a School of Nursing". Until they have taken definite action it would be foolish to attempt to forecast the trend of their thinking. From my recollection of the reaction of our Boards of Trustees to somewhat similar proposals for several of our universities, I suspect that they will be anxious to have full facts on three questions before arriving at any definite decision:-

1. Will the present courses of the Nurses Training School be continued for the sake of those seeking preparation for nursing, whose

finances or previous preparation will not permit them to take the more advanced course in the School of Nursing.

2. What will be the immediate increased expenditure and the probability as to future increases involved in this reorganization of the nurses' training work.

3. What is likely to be the immediate and future enrolment in the new courses of the School of Nursing; and will this enrolment be large enough to justify the increase in expenditure and expansion of teaching staff?

Your letter of July 8th touches briefly on all three of these questions but I am sure that if the proposal for the School of Nursing is later presented to the Board of Governors for their final approval you will wish to give very full information on all three of these points. As a rule our Home boards are sympathetically inclined toward all developments in the colleges for which funds can be found but occasionally they express the fear that standards may be pushed up more rapidly than student requirements and financial resources justify. In a few instances our China colleges have developed schools or departments where the standards for admission and graduation have been pushed so high as to make it almost impossible to secure students; with the result that an expensive academic mill is created and maintained but remains idle for lack of grist to grind. I am sure that nothing of this sort is contemplated in the proposed School of Nursing but it would be wise for us to supply our Board of Governors with information which will relieve any fears they may feel on this score.

Nomination of President. (FBM-866)

All of the Governors with whom I have talked thus far have expressed their hearty gratification at your nomination for the presidency. The Board warmly appreciates the splendid service you have been rendering at Cheeloo during these last few years and realize something of the tremendous difficulties and perplexities you have had to face. I am confident that the Governors will heartily approve the nomination, and will rejoice over the brightened outlook for the future of Cheeloo which your election to the presidency will bring.

B.S. Degree for Pre-medical and Medical Students. (FBM-867)

It seems to me that this is a most excellent arrangement and one that will give greater opportunities to our medical students without any increase in University costs. It is too early to predict the reaction of the Governors but I trust it will be favorable.

Ranking of Staff. (FBM-871)

You do not indicate when the new scale of salaries under the revised ranking becomes effective. Is the budget for 1929-1930 affected

9/7/29.

by the new scale or would it become operative in the fiscal year 1930-1931?

Request of Board of Governors for Release of Gold \$2,000. (FBM-875)

I am a bit depressed by the somewhat pessimistic preamble to this minute,- "In view of the fact that there seems to be no immediate prospect of the financial campaign of the correlated program being carried out". I doubt whether the expense of any joint financial campaign was a major factor in the minds of the Governors in holding \$2,000 in reserve on the Hall Estate funds for the present. I believe that they were influenced rather by a desire to keep a small amount in reserve for unexpected contingencies as has been the custom with most of the other Boards of Trustees. Thus far our Chesloo Governors, as a board, have handled practically no funds so they have been desirous of working out a policy rather cautiously.

Financial Matters.

A number of financial matters are referred to in your letters of July 8th and July 10th. I will try to find time within the next few days to make a further study of the questions involved and will then write you a separate letter on this subject.

Registration.

We are sorry to note that the process of registration is being held up somewhat by adverse political factors but I sincerely hope these will not cause any serious delays.

Reorganization of Theological School.

I know the Governors will be glad to have the very careful explanations you give on this subject.

Very cordially yours,

B. A. Casside

BAG:A

SHANTUNG

TRANSFER

Cheeloo University

September 11, 1929.

Dr. Li Tien Lu,
Cheeloo University,
Tsinan, Shantung, China.

My dear Dr. Li,

We have your letter of August 9th in response to our cablegram of July 23rd regarding the possibility of Miss Waddell's appointment. Since Dr. Waddell has no doubt already returned to China and since her sister has certainly made other arrangements for the coming year, I will not attempt to follow up the matter at this time. I am sure that on her arrival in Tsinan Dr. Waddell will talk over the matter with you and will then write to her sister as regards the prospects for next year. It would be difficult for our office to get in touch with Dr. Waddell's sister anyway since our correspondence was with Dr. Waddell direct and we were never informed of her sister's address.

We are glad to note that Mr. Brinson has been engaged to assist in the English Department during 1929-1930.

Very cordially yours,

B. A. Casside

BAG:A

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齊魯大學

SHANTUNG

濟南山東

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Incorporated by Act of Parliament

Dominion of Canada

TRANSFER

OFFICE OF THE PRESIDENT

INDEXED

26th September, 1929

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

I duly received your letter of April 26th, covering the minutes of the annual meeting of the Board of Governors. Recently Dr. Shields received a letter from someone who is apparently a secretary to the Trustees of the Hall Estate, which seems to indicate that the interpretation of the conditions attached to the endowment is likely to be made much more rigorous. I would like to point out that in the allocation of that part of our budget at our annual meeting of the Field Board of Managers we followed very exactly the suggestions contained in the minutes of the Board of Governors. I feel that the additions to the Chinese Department shown in that budget constitute a very fair advance. If the trustees cannot allow this more liberal interpretation of the conditions laid down, I fear it may work some hardship in the administrative and other departments of the University, while at the same time the sudden addition of so large a sum to one department would lead to an unhealthy expansion of that side of the work, which would not be so likely to be productive of good results as a more gradual increase in the budget of the Chinese Department till it is able to use in a wise and profitable fashion the whole of the funds from this endowment. I hope that it will be possible to convince the Trustees that the apportionment we have made is a fair one, which shows our determination to press forward and bring our department of Chinese up to a high standard, while not neglecting the related studies in other departments. The harmonious development of the whole university would certainly draw more students to Cheeloo than simply a strong Department of Chinese, while an increase in the total student body in all departments will mean an inevitable strengthening of the Chinese Department, since Chinese is a required subject. It has also to be remembered that Cheeloo is one of very few universities in China where work in Science, and indeed all university subjects, is actually being done in the Chinese language. It seems obvious that while these subjects are being taught in English they can never become endemic in the thinking of the Chinese nation. It is therefore a very real contribution to Chinese research to assist departments which are doing their utmost to translate the learning of the West into terms of Chinese thought.

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SEP 26 1929

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Mr. Garside

The acting-treasurer, Mr. Hunter, tells me that up to the present the actual receipts here on the field from the Hall Estate Funds do not amount to much more than \$2000 Mex., together with G\$3000 from the Harvard-Yenching Trust. As funds are very low and the beginning of the term is a time when many demands have to be met, we should appreciate it if you would appeal to the treasurer to forward at once all that we may reasonably expect to receive from those funds up to date. It would seem false economy to delay the despatch of funds the receipt of which would save us from having to borrow money here at high rates of interest.

You will have read with great pleasure, I am sure, the figures given in the Weekly Bulletin of last Saturday of our enrolment. Quite a number of students have enrolled since then so that our total is a very encouraging one. The number of entering students is indeed greater than we have ever had as a University, namely 136. This is in addition to 25 new students in the Middle School. Of course this has meant in some cases difficulty in providing adequate teaching facilities for new classes of such large size, particularly in the Pre-medical and English Departments.

We are expecting Mrs. Carr, organising secretary for Cheeloo in Great Britain, to arrive on Saturday night for a fortnight's visit, and hope she will obtain a real insight into the work of the University and some of its problems.

With kind regards.

Yours sincerely,

Litchfield

TLL/GMH

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The following information was received from the
office of the Chief of Police, New York City,
on October 25, 1929. It is stated that the
above named person is a resident of New York
City and is known to the office of the Chief
of Police as a person who has been arrested
on several occasions for the possession of
opium.

The following information was received from the
office of the Chief of Police, New York City,
on October 25, 1929. It is stated that the
above named person is a resident of New York
City and is known to the office of the Chief
of Police as a person who has been arrested
on several occasions for the possession of
opium.

W. J. ...

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SHANTUNG

TRANSFER

Shantung Christian University

October 2, 1929

Dr. Li Tien-lu, ✓
Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li and Dr. Shields:

We enclose herewith copies of the minutes of a meeting of the Executive Committee of the North American Section held on the afternoon of Friday, September 27. Since the matters dealt with are of interest to the field we are sending you under separate cover forty copies of this material for distribution to the members of the Board of Managers and any others you may wish to supply.

Resignation of Mr. Cochran. As you already know, Mr. Cochran was in April, 1929, elected President of the Bankers Trust Company. His increased duties in this new capacity have kept him so busy it has been impossible for him to do any active work in connection with Cheeloo matters. He presented his resignation as a member of the Executive Committee, and also as a Shantung representative on our Central Office Supervisory Committee. Several members of the Section urged him to continue to serve in these capacities even though for the present he must be inactive, but Mr. Cochran felt that this would not be fair to the Cheeloo work and reiterated his desire to have his resignations accepted. I understand that Mr. Cochran has not resigned from the Chairmanship of the North American Section and I believe there is no thought in his mind of withdrawing from the Cheeloo Board. I sincerely hope that Mr. Cochran will continue to serve as Chairman of the Section even though he must be inactive for a year or two because he is keenly interested in the University and his advice and assistance are of great value.

Matters arising from Field Board Minutes. Actions NASEC 165-183 deal with matters arising from the minutes of July 2 and 3, 1929 meetings of the Field Board of Managers. I trust that most of these actions are self-explanatory and require no additional comments. I, however, refer briefly to a few of the most important actions:

Election of Dr. Li to the Presidency. The Committee heartily and unanimously approved the election of Dr. Li as President of the University. We have not yet heard from the British Section but are confident that they took similar action, thus completing the formalities of Dr. Li's election. We all look forward to prosperous and successful years at Cheeloo under his leadership.

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Proposed School for Nurses. The Committee was reluctant to take formal action on the proposed school for nurses until further information was available as to costs, program and probable enrolment. I wrote Dr.Li September 7 requesting further information regarding the School for Nurses so possibly the information desired by the Governors will have been sent forward before these minutes reach you.

Granting of B.Sc.degree to Pre-Medical and Medical students. The Committee heartily favored the proposals outlined in action M-867. It was their understanding that the requirements for the B.Sc.degree outlined in this action were fully equal to those for the B.Sc.degree already being conferred in the School of Arts and Science. The Committee wished to be certain, however, that the new B.Sc.degree will be fully equal to the present one.

Allocation of G\$2,000 held in reserve. The Committee expressed a desire to continue holding this G\$2,000 in reserve for the present. Although at the present time there are no definite plans for the use of this amount, the Committee feels that a number of possible uses may materialize at any time and that for that reason the same should be held for the present. We understood from Dr.Lair that the President's salary is already covered by the present budget and that the non-receipt by the field of this G\$2,000 would not create a deficit unless possibly the selection of a new dean for the College of Arts and Science might create expenditures not provided for in the budget.

Use of Women's Unit share of the Hall Estate endowment. The Committee entertained rather serious doubts as to whether the action proposed in M-876 meets with the full approval of the Women's Unit of the University, and therefore postponed action, requesting that the field do not proceed with these proposed expenditures until the proper committees of the Women's Unit have taken action and the matter has been further reviewed by the Governors.

Financial matters. We all welcomed the presence of Dr.Lair who was able to bring us detailed information as to the financial status of the University at the close of the fiscal year, 1928-29. The Committee was gratified and relieved to discover that the University was able to close the fiscal year in such a satisfactory fashion. I sometimes have a rather irreverent suspicion that sometimes our Shantung Board of Governors reaches its greatest height when it can pass such an action as NASEC-184 congratulating the field on having gotten through another year in satisfactory fashion in spite of their difficult financial problems. One sometimes wishes that we could persuade our Governors to do a little more in the way of helping the University solve these financial problems rather than sit back year by year congratulating the field on making a splendid fight against heavy odds.

Allocation of Harvard-Yenching Institute income. The Committee gave serious consideration to the policy of the Harvard-Yenching Institute as outlined in Mr.Hollis' letter of July 2. If this policy is carried out literally it would mean that all of our China colleges would

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be required to expend the entire amount of the income from their Harvard-Yenching Institute Trust Funds for new work in the departments of Chinese language, literature and history, and for such closely related objects as purchase of library books for these departments. As each of our college boards or executive committees has met during the period since this letter of July 2 arrived very vigorous objections to this policy have been expressed. The letters we have been receiving from the field have also been very critical of this policy. Just last week I received a letter from Dr.Leighton Stuart stating that his understanding of the policy to be followed by the Institute, as a result of conversations he had with Mr.Johnson and Mr.Davis when he was in America during 1927-28, led him to expect that the Institute would be much less rigid in requirements as to the income from the Trust Fund. I hope that during the coming months it will be possible to make representations to the Institute which will persuade them to modify the policy proposed in Mr.Hollis' letter. We must keep in mind, however, that the Institute has almost absolute control over these funds and that if they insist on following such a policy as this letter proposed, the institutions have no recourse but to obey or lose the income in part or in whole. For that reason the Executive Committee recommends that the University authorities take such steps as they can this year to bring their policy for the use of the H.-Y.I. income into accord with the procedure outlined in Mr.Hollis' letter of July 2.

In going over the proposed allocation of H.-Y.I. income for 1929-1930 as contained in action M-878, it appeared to us that the following items of expenditure seemed clearly in line with the policy contained in Mr.Hollis' letter of July 2:

Two new teachers of Chinese	Mex.\$5,000
Books, annual	1,000
Research	1,500
Furlough suspense	1,500
Publication	1,000
	" \$10,000

The item of Mex.\$5,210 "for present work" is clearly not in accordance with the H.-Y.I.policy as given in their July 2 letter.

The remaining items are more or less doubtful. The item "one new teacher of philosophy, Mex.\$3,000" would probably be acceptable if this is understood to be a teacher of Chinese philosophy within the Department of Chinese. The item "new teacher of Chinese, Mex.\$1,380" would probably be acceptable if it is understood that this new teacher is an addition to the staff of the Department of Chinese and is not a replacement for a resigned member of the Department. The item "for strengthening present work, Mex.\$1,000" is too indefinite for us to pass judgment, but if this expenditure contemplates new work in the Chinese departments it should certainly be acceptable to the Institute. The item "library, Mex.\$1,000" should be acceptable to the Institute if it is understood that this is a new appropriation for library books for the Chinese departments, and does not replace a grant for this purpose heretofore made from general University funds. The items "Theology, Mex.\$1,000", "Rural Institute, Mex.\$1,000", and "Middle School, Mex.\$1,000"

10/2/29

would probably not be acceptable to the Institute as they are now phrased. It should be possible, however, for you to rephrase these expenditures so that at least some of them would be acceptable. As you know, Dr.Hall's will states definitely that these funds are not to be used for the teaching of theology. While the will does not specifically forbid the use of funds for such work as teaching Chinese language, literature and history in a school of theology, it would be better if this expenditure could be tied up in some way with the Department of Chinese in the School of Arts and Science. This might be effected by some transfer of funds between the two schools. The H.-Y.I. indicated pretty clearly that they are not interested in the field of rural sociology and education concerning which we approached them on behalf of Cheeloo some months ago. Therefore, it would be necessary to restate the item "Rural Institute, Mex.\$1,000" in some way that would show that this expenditure is for work in Chinese language, literature and history, either in or related to the Chinese departments of the School of Arts and Science. These same comments would apply to the item "Middle School, Mex.\$1,000".

We hope that both of you will write frankly and fully as to the reaction of the field to the policy outlined in Mr.Hollis' letter of July 2. Any presentation that is made to the Institute should be backed up by full statements of the attitude of the administrative heads of the various China colleges.

Approval of revised budget. We did not have sufficient detailed information available to make a thorough comparison between the field budget as adopted by the Governors on April 8, 1929, and the revised budget as outlined in action M-877. The Committee, therefore, voted to approve the revised budget with the provisions contained in NASEC-186.

Gift from Rev.H.A.Lewis. Dr.Shields will recognize this gift as the fruit of some of his efforts while in America last year. We have been embarrassed by our inability to discover just exactly what we have received. Information regarding the Southwestern Securities Corporation is very difficult to secure here in New York and letters addressed to the Corporation in Arizona have brought only replies filled with vague generalities. We have a general understanding that the common stock is quoted at approximately 25¢ a share. I hope that within a few weeks we can have full details to present to the next meeting of the North American Section.

Application for extension of the Rockefeller Foundation grant. Dr.Mason wrote several weeks ago stating that he had received through Mr.Gee the University's application for another one year extension of the Foundation's grant of Mex.\$40,000, and requested us to inform him whether the Governors endorse this application. NASEC-187 was taken accordingly. I sincerely hope that the Foundation will be willing to extend the grant for this additional year, but I have an uneasy suspicion that each annual renewal will prove more difficult than the one before. Unless the University launches out in the near future on some vigorous effort to capitalize this grant we may lose it altogether.

Amendments to By-laws: The Committee was able to give only very brief consideration to the proposed amendments of the By-laws of the Board of Governors as set forth in Appendix B. I hope that the North American Section and the British Section will be able to take action on these By-laws within the next few months. Please send us your comments and criticisms on these proposed amendments.

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Enc.

Very cordially yours,

B.A. Casside

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SHANTUNG

TRANSFER

Shantung Christian University

October 4, 1929

Dr. Li Hien-lu,
Shantung Christian University,
Tsinan, China

My dear Dr. Li:

We enclose herewith for your information a copy of the minutes of the annual meeting of the Supervisory Committee of our Central Office held on September 30. You will note that the report summarizes the work of the offices during the last year and outlines plans for the new fiscal year beginning October 1.

Cheeloo's share in the expense of the office was somewhat increased this year due to the fact of the coming in of the Hall Estate fund and other matters having to do with finances and readjustments of relationships between the field and the home base. We were able, however, to keep within the gold \$1,200 allowed in the budget of 1929-30. Whenever the appropriation from any of our Universities has been expended our Central Office, of course, makes no further drawings except occasionally in the nature of advances on the coming year. I hope, however, that in the case of Shantung, we shall always manage to keep within the budget appropriation. Although the volume of work done by the office has increased steadily from year to year, there has been a gradual decrease in the cost per unit of work done.

Very sincerely yours,

B.A. Caside

BAG-H

Enc.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

15th October, 1929

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York City.

SHANTUNG

INDEXED

TRANSFER

Dear Mr. Garside,

I hasten to reply to your letter of September 7th just to hand. Your personal note attached to this letter was highly appreciated. It is always a source of comfort and inspiration to think that there are people like yourself in many places, who can sympathise with me in this unenviable position of being an administrator in a Christian institution, being overwhelmed with heavy responsibilities and difficult problems.

Regarding the points that you have raised in your letter, I will attempt to answer them seriatim where information or explanation is needed, and where I am in a position to give it.

Dean of Women. Since the resignation of Dr. Miner at the last meeting of the Field Board in July we have been busy trying to secure a proper person for the position of Dean of Women. It was very fortunate that during Dr. Miner's vacation she spent a little time in Taiyuanfu, Shansi, and there met one of her old students of the North China College for Women, who is now the wife of Mr. Yui Hsin-ch'ing, a normal school teacher in the service of General Feng. Mrs. Yui is a graduate of the North China Women's College (Yen-ching) and went to Columbia University and got her M.A. degree in education. She was afterwards principal for two years of the Precious Dew Girls School in Shansi. Mrs. Yui was highly recommended by Dr. Miner and Dr. Morgan, who also met her in Shansi during the summer. An invitation was extended to her which was very cordially accepted, and now she is here functioning as Dean of Women to the satisfaction of all concerned. She is very capable and enters into her work so whole-heartedly that we are sure that she will have a great contribution to make to the women's work of this university. Aside from her duties in the dean's office she is also undertaking four hours of teaching in the Department of Education (the class in secondary education which you yourself used to teach).

Invitation to Mr. A. L. Carson. I am very glad to have this intimation from you that the Presbyterian Mission

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Mr. Garside

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Board is taking a favourable attitude on the question of appointing Mr. Carson to the University. From the correspondence we have had from Mr. Carson we realised that he would be a very valuable man for the university in view of our commitment to the correlated programme. As to the uncertainty Mr. Carson feels with reference to the exact type of work the University would like him to do when he comes to us, as you have kindly referred to it in your letter, I am afraid he must either have missed my correspondence with him or he has misunderstood it, because I wrote on July 5th as follows:-

"I have pleasure in informing you of the action taken at the last meeting of the Field Board of Managers of the University in Tsinan, as follows:-

'Voted:- To invite Mr. A.L. Carson to join the staff of the School of Arts & Science and to request the American Presbyterian Mission to assign him to the place on their quota made vacant by Mr. Parker's resignation, beginning with the year 1930-31.'

"I hope you will see your way clear to accept this invitation, and that your mission will be willing to appoint you to the university on your return. I also wish to add, by way of explanation, that the original recommendation from the Arts School asked that you be appointed to the Educational Department of that school, to undertake the subject of Rural Education, but, seeing that there is an opportunity for the Arts School to secure the services of Dr. Paul Fugh, a Chinese returned student from America, who has specialised in rural education and has had a good deal of experience in experiments of rural education and mass education movements in China, and that, from your correspondence, we learn that your qualifications are just as good in the line of Rural Sociology and Economics, we are asking you to prepare yourself more for that line of work during the rest of your stay in America. We are going to initiate an action in the Arts Faculty that you will be asked to teach in the Department of Sociology and Economics when you come to us. We shall keep you informed as to the future developments of the situation."

I thought I had made myself quite clear with reference to the nature of the work that he would be asked to undertake in the University. My letter was based upon a letter of Mr. Carson's to Mr. Hunter, which we felt justified us in asking him to come to us for work in Rural Sociology when Dr. Fugh's acceptance of our invitation filled the place in the Department of Education for which we had first of all thought of Mr. Carson. I will quote from Mr. Carson's letter as follows:-

"... This is my third year in America. A good part of that time I have spent in Cornell working for the degree of Doctor of Philosophy, with a major in Rural Education. One minor is in Plant Breeding, and the other is divided between

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OCT 15 1929

- 3 -

Mr. Garside

Rural Economy and Rural Social Organization.

"If I came to Cheloo the logical course would be to turn me loose on the problem of taking the University to rural schools and churches in Shantung. Such work would very properly come under the Department of Sociology and Social Service

"If I am to enter the Department of Sociology at Cheloo I would probably change my major to that field, which could be done with not any sacrifice of time."

Although Mr. Carson is in a sense requested to take Mr. Parker's place, it does not mean that he should undertake everything that Mr. Parker has undertaken, because the University is trying to put in the sociology department more courses on the rural side than it has offered hitherto. Therefore Mr. Carson's specialisation will fit in with the plan of the department, as well as the University. May I ask you kindly to clear up the situation with him in case he still feels diffident about undertaking the work that we are looking to him to do.

School of Nursing. With reference to the School of Nursing, I must say that since the matter was referred by the Field Board to the Senate for reconsideration we have appointed a committee composed of Miss Wilson (Chairman), Dr. Sniels and Dr. Smyly, who have the matter in their hands. I hope you have had the information that the main objection to raising the Nurses Training School to a School of Nursing, looking to the B.Sc. degree, comes from the British side, mainly because in England such a degree as a B.Sc. in nursing does not exist. Meanwhile Miss Wilson, Superintendent of Nurses, has written a letter which was duplicated and sent to the members of the Field Board of Managers. The substance of this letter is as follows: The University Hospital School of Nursing at present offers a course in Nursing to candidates who have completed the first year of Senior High School on the 6.6.4. plan. Including the preliminary theoretical course this can be completed in three years and six months, and this course the department will continue to offer. There is, however, a wide-felt need for women equipped to supervise and teach in Schools of Nursing, and to organize and supervise the different lines of health work. In China only one school (Yenching) offers an opportunity to girls to get this equipment, and there the courses must be taken in English. S.C.U. would seem to be the natural place where a college course, including a course in nursing, might be offered. Enquiries concerning such a five-year course have already been received. It will need to grow slowly as it can be staffed, housed and financed. Both courses (the 3½ and 5 year) will contain the same number of hours of practical experience, while the longer course requires more science work in the Arts School.

As to your specific enquiries: (1) The present course in the Nurses Training School will be continued for the majority of students seeking training as ordinary nurses, and this

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will give ample opportunity for those who are either financially or academically prevented from taking the advanced courses to obtain training in nursing as heretofore. (2) In the absence of any definite statement on this point, I can only say that in all the discussions pertaining to this subject no increased expenditure was contemplated. Further it is understood that even when offering an advanced course of five years the School of Nursing will still be supported ~~xxx~~ and supervised by the University Hospital, of which it is a part. (3) The immediate enrolment in the advanced course of five years is only two and the future enrolment is not expected to be large, and such students as there are in this course will be taking part of their work together with the other students in the ordinary training course, and taking their science courses in the School of Arts & Science, therefore the increase in expenditure and expansion of teaching staff involved will be negligible for the time being.

Ranking of Staff. The additional rank of Associate in the system of ranking of staff does not seem to have affected the budget much as there is only one so far who is promoted to that rank and the sliding scale of salaries between assistant professor and instructor seems to have included his salary in a way that is very easily adjusted. Incidentally I may mention that the salary the Associate now is getting is \$100, which is within the limits of the Instructor who receives \$60 to \$120, and the Assistant Professor, who receives \$70 to \$150. The salary scale is now being revised in view of this additional rank.

Release of Gold \$2,000. There seems to be a little misapprehension on your part with regard to our minute under this head. There was no idea here on the field that this \$2000 gold was being reserved to pay the expense of the financial campaign. Our meaning was rather that, were it possible to hope for an immediate result from the financial campaign, our pressing need for funds for the president's salary might have been supplied from that source. As it is, we ask that instead of reserving the \$2000 of the unrestricted income from the Hall Estate Fund for some future emergency it be immediately allocated to meet this present need for which no other funds are available on the field.

Registration. May I add a few lines to give information with reference to registration. On September 11th and 12th we were paid a visit of inspection by representatives of the Commissioner of Education. Though their manner was quite friendly their attitude was quite decidedly antagonistic toward the definitely Christian manifestations of our University life. For instance they suggested that only as a department of the School of Arts, such as the School of Philosophy at Yenching, ought the School of Theology to remain on the campus. As a separate unit, as proposed by the Senate, it ought to be removed from the grounds of the University. Also they asked (rather timidly) whether the chapel could not be used for an auditorium and not a place of worship. It is of

OCT 15 1920
Mr. Garside

course unnecessary to say that such proposals as these we have no intention of trying to meet even half-way. They are quoted merely to give you an idea of the attitude of the local officials. Other questions asked related to the manner of appointment of the President and the relative powers of the Home Boards in such appointment; generally the power of the Board of Directors and its relationship with the home boards, etc. It was also suggested that the Deans of all schools should be Chinese.

Finally may I say that we are glad to have these enquiries from the home end. It is our desire always to keep you fully informed of all that goes on here but it is not always easy for us to appreciate the difficulties which arise in your minds over questions which have been thoroughly thrashed out here in faculties and Senate step by step, and the reasons for which may not be so obvious when the actions reach you in their final form.

With kind regards.

Yours sincerely,

Arthur

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OCT 15 1929
Mr. Gairide

course necessarily to say that such proposals as these we
have no intention of trying to meet even half-way. They are
quoted merely to give you an idea of the attitude of the local
officials. Other questions raised in the manner of
appointment of the President and the relative powers of the
Home Boards in such appointments; generally the power of the
Board of Directors and its relationship with the Home Boards,
etc. It was also suggested that the Board of all schools
should be Chinese.

Finally may I say that we are glad to have these
enquiries from the Home Board. It is our desire always to
keep you fully informed of all that goes on here but it is
not always easy for us to appreciate the difficulties which
arise in your minds over questions which have been thoroughly
thru-sought out here in facilities and details step by step, and
the reasons for which may not be so obvious when the sections
reach you in their final form.

With kind regards.

Yours sincerely,

W. Gairide

W. Gairide

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

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W. H. ...
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OFFICE OF THE PRESIDENT

SHANTUNG

16th October, 1929

Mr. C. A. Evans,
150, Fifth Avenue,
New York.

TRANSFER

Dear Mr. Evans,

Thank you for your letter of August 29th and for your good wishes to myself in the difficult position which I have been called to occupy.

From the minutes of the Board of Governors and the new letter heading we notice your appointment in the central office and are glad to know that Mr. Garside is to have your assistance in his somewhat heavy duties.

We have recently written to Mr. Garside somewhat fully about the matter of the Harvard-Yenching endowment and the allocation of the funds so there is no need for me to write to you separately with regard to that paragraph in your letter. We shall be anxious to know how our tentative budget is dealt with at the meeting of the Governors. Other matters dealt with in Mr. Garside's letter we have answered in detail in a long letter mailed to him today, and this will no doubt also come to your notice.

Wishing you every success in your work for the Christian Universities in China.

I am,

Yours sincerely,

A. T. ...

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CHEUNG UNIVERSITY
SHANGHAI SHANTUNG
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教育大學

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TRANSFER

INDEXED

Extracts from letter from Dr. Li Tien-lu to Dr. Weir, 17.10.29.

The new Dean of Women. As you will have learned from the Minutes of the Annual Meeting of the Field Board of Managers, Dr. Miner insisted on resigning from the position of Dean of Women, though at the moment there was no-one definitely in sight to take up that work. Dr. Maddell was appointed temporarily as acting-dean, but she went to U.S.A. for a lengthened vacation and as a matter of fact was never called upon to take up the duties. It was very fortunate that during Dr. Miner's vacation she spent a little time in Taiyuanfu, Shansi, and there met one of her old students, a graduate of the North China College for Women (Yenching), who is now the wife of Mr. Yui Hsin-ch'ing, a normal school teacher in the service of General Feng. Mrs. Yui got her M.A. degree in Education in Columbia University and was afterwards principal for two years of the Precious Dew Girls School in Shansi. Mrs. Yui was highly recommended by Dr. Miner and Dr. Morgan, who also met her in Shansi during the summer. An invitation was extended to her, which was very cordially accepted, and now she is here functioning as Dean of Women to the satisfaction of all concerned. She is very capable and enters into her work so whole-heartedly that we are sure that she will have a great contribution to make to the women's work of this University. Aside from her duties in the dean's office she is also undertaking four hours of teaching in the Department of Education. We shall, of course, bring up her appointment for ratification at the next meeting of the Administrative Council.

School of Nursing. We have since appointed a committee composed of Miss Wilson, Dr. Shields and Dr. Smyly, who have the matter in their hands. In the meantime Miss Wilson has written a letter which we have duplicated and sent to all the members of the Field Board of Managers pointing out the reasons for establishing such a School of Nursing with college course leading to the B.Sc. degree here. Most of the points in this letter have already been mentioned in that of Dr. Shields to yourself, but it is worth while pointing out that Yenching is the only school in China which offers to girls an opportunity to get this higher equipment, and there the courses must be taken in English. It is not expected that the enrolment in such a course would be very large for some years to come, and as such students as there are would take part of their work together with the other students in the ordinary training course, and take their science courses in the School of Arts & Science, the increase in expenditure and the expansion of teaching staff involved would be negligible for the time being.

Registration. The matter of registering the University with the Government is still being held up, not now on our side, as all the forms have been duly filled in and presented, but on various pretexts of the local authorities. On September 11th and 12th we were paid a visit of inspection by representatives of the Commissioner of Education. Though their manner was quite friendly, their attitude was quite definitely antagonistic toward the outwardly Christian manifestations of our University life. For instance they suggested that only as a department of the School of Arts, such as the School of Philosophy of Yenching, ought the School of Theology to remain on the campus. As a separate unit, as proposed by the Senate, it ought to be removed from the grounds of the University. Also they asked (rather timidly) whether the Chapel could not be used for an auditorium and not for a place of worship. It is, of course, unnecessary to say that such proposals as these we have no intention of trying to meet even half-way. They are quoted merely to give you an idea of the attitude of the local officials. Other questions asked related to the manner of appointment of the President and the relative powers of the Home Boards in such appointment; generally the power of the Board of Directors and its relationship with the Home Boards, etc. etc. It was also suggested that the Deans of all Schools should be Chinese.

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Cheeloo University,
Tsinan, Shantung.
December 3, 1929.

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, N. Y.

SHANTUNG

Dear Mr. Garside:

INDEXED

TRANSFER

I have long been wanting to write to you about the recent events ^{which have} happened in the University in connection with student agitations, because I judge that the people abroad, who are keenly interested in the welfare of the University, would want to know as many facts of this extraordinary situation and from as many phases as possible in order to form an adequate conception of the real significance of what has happened. However, I have waited till the official correspondence of the Field Board of Managers has gone off to you before I attempt writing. This is apt to be a very lengthy statement which I would like to ask you to read with patience.

Ever since the commencement of persecutions in Taian last year against Tsui Ying Academy (a Methodist Middle School with average 300 enrolment) students working in collusion with outsiders with the result of driving out four teachers and doing away with chapel service and Bible courses from the school, there have been rumours of Cheeloo being on the black-list and there being organized a committee by the provincial Government to take it away from Mission control. However, nothing was done to the University while Tsinan was under the occupation of Japanese troops and the University managed to carry on without very much difficulty excepting the presence of a few students who under the subterfuge of political affiliations always tried to embarrass the administration and jeopardize the safety of the student body on occasions of patriotic commemorations or demonstrations disregarding the strong antipathy of the Japanese soldiery for such demonstrations. Yet we managed to satisfy the patriotic fervor of the students without incurring the ire of foreign troops whose interference any time would surely mean a dispersion of the students.

Still it was quite necessary to keep pace with the present trend and put ourselves in line with the educational requirements of the Government. Therefore, it was at this time (Fall Term 1928) that we took action in the Senate to adopt the Sun Yat Sen Weekly Memorial service and to invite a teacher to offer a required course in Three People's Principles (San Min Ch'i). It was also at this juncture that the Field Board of Managers decided upon the policy of taking definite steps to register the University with the Government. You will remember their recommendations with reference to necessary changes in the Constitution and By-Laws for the purpose of meeting the requirements of Government regulations.

On the approval by the Board of Governors of this policy, the University proceeded ~~with the application~~ with the preparation of the application for registration in the most careful

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way which necessitated our sending a representative to the educational authorities in the Government at Nanking to ask for their advice in the preparation of such document for presentation, while the experiences of registered Christian Universities were also consulted so as to prevent any waste of effort in this important undertaking. The application was finished and handed in to the Educational Commissioner of the Shantung Provincial Government on May 6, 1929. The Commissioner and his secretaries were interviewed several times by myself and other members of staff both before and after the handing in of our application. He never intimated anything definite regarding the ^{time} that must elapse before the registration of the University. But he did make it clear that there would be no question about the ultimate registration of Cheeloo, but it should expect a long period of close inspection and internal changes and readjustments to come up to standard as required by the Government.

Then we heard rumours that the Provincial authorities would not recommend Cheeloo to the National Government for registration until they had actually organized and opened the Tsingtao University or Shantung Provincial University. And furthermore it is a matter of general knowledge that the Educational Commissioner and his staff are determined to make Shantung Province a test case of the Government's taking over the control of Christian schools from the Missions, or Christian organizations. Unfortunately, what they mean by 'control' is the elimination of the Christian or religious character of the schools. Evidences of this attitude will be referred to later in this letter when I mention the reply from the Commissioner to our application. Consequently, though all the Christian Schools have applied for registration, yet none of them have been registered by the Provincial Government which deals in this case directly with schools of primary and secondary grades.

Nothing was done with our application until four months after its presentation, when on September 11 the Commissioner sent four men to inspect the institution. These men took two days to look over the plant and equipment. They could not see any of the University work because the University was not in session. With the equipment of the Arts and Science School and the School of Medicine they were rather very favorably impressed, although they wished they had seen more books in the Library. However, they asked some questions which made us feel uneasy about their real attitude. These are some of the questions they put to us: Can the Theological ^{school} be separated from the University or moved away from it? Can the University Chapel be walled off from the University campus or be changed into a general auditorium? Who are the final authority of control of this University, the Board of Directors on the Field or the Board of Governors in foreign countries? ~~etc.~~ I then went to see the head of the commission of inspection and asked him about the results of the inspection. He told me that the inspectors were drawing up a report of what they had seen for submission to the Commissioner of Education. He also intimated that the application would probably be returned for alterations, seeing that during the four months that it lay on the Commissioner's desk new regulations had been promulgated by the Ministry of Education in Nanking and new additions of teaching staff

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additions of teachers had been made to the staff, which necessitated alterations in the application which was drawn up on the basis of the state of affairs in the spring.

Students were so badly discouraged at the delay in registration that it was rumoured at the time of ^{the closing of} the University in June that many students would be leaving us ~~this~~ year. But on the day of opening in September, there were over 120 new students (the highest enrolment for years) and almost all of the old students returned. Some of us attributed this to the fact that our plans for strengthening the School of Arts and Science and the invitation of seven new teachers were widely known to the old students and attracted new ones. ⁱⁿ this connection, I ask your permission to relate a little incident for better understanding of the later developments of the situation. I have mentioned above the persecutions of Tsui Ying Academy and the unfortunate things ^{that} happened there last year (being situated 60 miles from Tsinan). Two ring-leaders of the trouble there graduated from that school and applied for admission to this University with the recommendation of their principal who has always taken side with the students in the trouble in that school. The registrar of the University referred this case to me with a brief report of the feeling of the teachers in Tsui Ying against our receiving these students because of the prominent part they took in disrupting the school. I ruled thereupon that these students could not be admitted unless they presented written guaranty of good conduct from their teachers. This requirement the students concerned were quite willing to meet. But it ~~unintentionally~~ aroused the anger of a Party man who used to be their Party Principles Teacher. He charged me with playing into the hands of foreigners (he meant Mr. Hanson, the vice-principal in Tsui Ying) to insult the national dignity of the Chinese students. Fortunately, I did not mention any names when I told the two students what was required of them ^{and} I just said their teachers in general. This point was straightened out when he came to see me about a month later and apologized for having acted on such an misunderstanding and besmirched the name of the University and its administration on a false pretence. He even promised to help the students ~~to~~ obtain the required written ~~XXXXX~~ guaranty from the teachers.

unintentionally

At the Staff Retreat up on Hsinglungshan, the suggestion was made that the University should take opportunity to tell the students clearly what ^{is} its purpose of education. Therefore, at the formal opening of the Fall session, I spoke to the student body about ^{the} purpose of this Christian institution and its splendid history and work ~~in~~ the past. ~~This brief statement was later realized to have offended some students and outside people, because on September 28, there appeared in the local papers an attack ~~on~~ me accusing me of ~~oppressing~~ oppressing students in order to please foreigners, and ~~of~~ over-emphasizing religious features of the University work. I happened to be away from Tsinan when this took place, as I was attending the Formal Opening of Yenching University in Peping and Dr. Shields was acting in fictitious my absence. The attack was made in the name of a ~~fabulous~~ organization of students. Most of the people of the University seemed to agree that this might be the work of only two or three students with a few people outside. The majority of students disgusted at~~

It later appeared that

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this dishonorable and improper way of expression, posted a notice arranging a time and place to meet the members of this ~~sabotage~~^{Faculty} society to discuss their complaints against the administration. But nobody appeared to meet the representatives of the Student Association. This was taken to be a proof that there was not such society, and the publication in the paper was the work of a few individuals.

After Dr. Lair went away, Mr. Hunter was asked to be treasurer of the University, while he carried on as usual the duties of the Dean's office of the Arts School, pending the appointment of a Chinese dean. Shortly after the University opened the duties in the Treasurer's office became so heavy and exacting that it was necessary to appoint Mr. Lautenschlager, head of the English Department, to act as Dean of the Arts School. The reason why a foreigner and not a Chinese member was appointed to act in this case was because the Arts Faculty could not agree on electing a Chinese member. The change of dean at this juncture was a dangerous thing, but it had to be done. And it furnished the long looked-for chance for agitations.

About a month later, one Sunday morning (October 27) we woke up to find the whole campus placarded with posters by a students' society called the Reorganization Committee of the School of Arts and Science. The purpose of the posters was to urge the appointment of a Chinese dean --- a dean to meet the wishes of the students---and to remove some teachers. Some foreign members of staff early in the morning saw these posters on the trees of the campus and, not knowing exactly what they meant but fearing they were of a libelous nature, pulled them down because of their unsightliness on the University grounds on a day when many people were coming to church services. This quite incensed the students, and the leaders, whose main object was to disrupt the institution, seized upon this as an evidence of foreign oppression. It did not take long for them to work upon the student body of the whole School to put up a demonstration. This took place in the afternoon when more posters of a more violent nature were put up. A good many of them were again taken down by members of staff --mostly foreigners. From that moment on the students of the Arts School were out of control. However, in the evening eleven representatives of the students came to Mr. Lautenschlager and myself to explain that they did not mean anything by the posters except as an expression of ~~wishes~~^{their} to cooperate with the University authorities to promote the welfare of the Arts School. I took the opportunity to tell them that I did not think placarding or posting of slogans as a proper way of expressing the students opinion regarding the school affair, seeing that all the administrative channels were open which they could use, and had been using all the time in the past, to make their opinion known to the University authorities. And I warned them not to resort to that method afterwards. Furthermore, I made it very clear to them that regarding the appointment of a Chinese dean, the authorities had been very diligent in looking for a good man to fill the position. But the students must understand that although the University would welcome any constructive suggestions from the students, all appointment of staff rests with the controlling bodies of the University, and therefore, is purely a matter for the administration

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to deal with. This might have been the conclusion of a long episode. But the ring-leaders did not want the affair thus terminated. They demanded apologies from the staff members who had pulled down their posters and coerced all the Arts students to strike classes. Local conditions in Tsinan were such that this kind of movement was naturally regarded as in keeping with the revolutionary spirit of the country, and the students readily received support from outside. It might sound strange to you that five or six leaders with a following of thirty odd radicals actually terrorized the whole student body of the Arts School to a strike. The fact was that the outside organizations were so powerful that were back of this whole affair that no student dare to disobey. Take for instance, the city police, who were quite willing to help in case of disorder, were reluctant to appear when the trouble actually took place, fearing to incur the displeasure of certain parties.

Then students presented to the Acting Dean of the Arts School a petition that the Chinese ^{Dean} should soon be appointed, and that the dean should possess the following qualifications: (1) he should have a Ph. D. Degree, (2) he should be a man of educational experience and should not be one of the members of the present staff, (3) he should not be a ^{Medical} medical man, and (4) he should not be a religious or ^{Theological} theological man. They went to solicit ~~the~~ assistance from some alumni living in the city. These alumni told the students that the Nominating Committee of ^{the} Arts Faculty was considering a man who would meet these suggested qualifications fairly well except on the point of his academic degree----as he is not a Ph. D., and that the Faculty was making every effort to bring his name up for immediate recommendation of appointment. Here was another chance of the affair not going any further, because most of the students were satisfied with the information of what the University was going.

Seeing the matter was nearing a settlement, the leaders again resuscitated the vexed question of registration. By this time (all this happened within a week), I had received many letters from the better elements among the students crying for help that they might be delivered from the clutches of terror and coercion by the University expelling the few leaders. The Arts Faculty met and passed a motion asking the Senate to deal with the situation. Then the Senate was called together. Some of ~~us~~ proposed drastic measures of expelling five or six ring-leaders as the only way to save the situation. We all realized the difficulty in enforcing any drastic measures, because there have ^{been} instances in other places where the announcement of expulsion gave students the chance to take possession of the whole school to carry on still worse agitations. But we were faced by a situation ~~which~~ where more tolerant measures would not mean less danger and unpleasantness. But they certainly would mean longer duration of the trouble. ^{and was} Being naturally an habituated disciplinarian, I strongly advocated drastic measures supported by quite a few other members of the Senate. However, ^{cautious} policy prevailed and action was taken to allow the students of the Arts School three days grace to resume ^{of the Senate} class work on the next Monday. At the same time it was the desire to consult more Chinese opinion on this matter before it met the next day to discuss the situation further.

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~~But~~ Before this meeting of the Senate was adjourned, we got word that the students ~~were~~ making a demonstration against the President (myself) because they had secured authentic information from authoritative sources that the President was the main hindrance in the way of registration of the University. Therefore, to get registered it was necessary to remove the President. This was an old story and a repetition of tactics the persecutors used against other Christian schools. I could have afforded to ignore this nonsense, had the staff and the responsible people in the University ~~xxx~~ set less store by this charge. There were responsible members on the staff who were quite ready to sacrifice everything to secure registration. (This is the only sentence in the whole letter that I regret to make, but I feel duty-bound to make it) Then I tendered my resignation to the Senate for the double purpose of (1) relieving the tension of the situation that the students might go back to their work at the stipulated time (Monday, Nov. 4) and (2) of procuring registration of the University that the desire of all students and many members of staff might be fulfilled. ~~The~~ Senate at first refused to accept my resignation, but I gave it the opportunity of finding out the truth of the charge. In case it was found to be false or groundless, the University could approach me again to reconsider my resignation, because such a step would serve two purposes. It would forever lay the ghost of a false rumour, and further it would prove to me the sincere support of the administration by the responsible group of the staff. By the way, this probing of the charge was not anything difficult to do. Any member of the University staff could have gone to the educational authorities of the Provincial Government to find it out.

Students resumed work a day later than the stipulated time, and two days afterwards I asked for a leave of absence of two weeks to visit my brother in Taiian. ~~I want~~ ^{to} Dr. Shields, Vice-President, as follows: November 6, 1929, ~~Dear~~ Dr. Shields:

President

"I wish to express to the Senate through you my deep appreciation of their action of November 3, conveying to me their sympathy and confidence and refusing to accept my resignation. In some respects, I am glad that my proposed resignation has relieved the situation to such an extent as to have enabled the students to return to their classes, which must be a great relief to the better elements among them. ~~Now~~ ¹⁹ the immediate problems facing the University are two, ~~as~~ ¹⁹ as follows: (1) How to rectify the name of the University in the eyes of the public. Either the students will have to disown what they have done or the University will have to do this for them. (2) My connection with the University. You all know that the primary motive of my resignation is to clarify the atmosphere of confusion and false pretexts for agitations. So long as it is believed that there is the authoritative statement that as long as I am ~~the~~ president of Cheeloo it will not be registered by the Government the students ~~and~~ ¹⁹ staff will have a real grievance unless I am out of the way. ~~Therefore~~ ¹⁹, the matter must be cleared up first before I can see whether or not there is still opportunity in the University for me to render my humble services. Although I am not willing to press against the wishes of the Senate for the acceptance of my resignation, I will request that it will still consider the question still open before it that it might feel free to take proper action in view of future developments. At the same time, may I ask for a leave of absence

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for a week or two that I might see some people in several places. I am thinking of going to Taian first....."

It is interesting to note here the fact that the Commissioner of Education returned to the University its application with criticisms on November 9th. You might be interested to know the attitude of the Commissioner from his criticisms, which I reproduce substantially with ^{my} brief comments in parenthesis.

1. Board of Managers should be called Board of Directors. (This we have done in November last year, but in translating the Constitution the name of Board of Managers was still used)
2. Of the 25 members of Board of Directors, there are only 14 Chinese and 11 foreigners. This is not in accordance with the new regulation requiring two thirds Chinese. (The new regulation was promulgated ~~three~~ months after we handed in our application).
3. The stated purpose of the University ^{is} too general and vague and not exactly in keeping with that as expressed for Chinese schools. (Our statement of purpose was one sanctioned by Educational authorities of the Government).
4. In the Constitution, it states that the action of the Field Board must be approved by the Board of Governors. Therefore, the powers of the Board of Directors are limited ~~and therefore in contravention~~ ^{of} the Government regulation requiring full power for the Directors. (This we have asked the Governors to grant to the Field Board ---full power of control on the field).
5. Government regulations require that the application for establishment of the Board of Directors should be sent in the name of ^{the} Founders. But in the case of Cheeloo it was sent in the name of Chairman of the Board of Directors and Acting President and therefore, not in accordance with ordinary procedure. (The old regulations did not require that the Board of Founders should do this, and the new regulations were promulgated August 20th, 1929)
6. ^{The} Theological School is in fact a part of the University, [^] while the omission of it from the application appears to cover a fraudulent purpose. (Special advice was given by responsible people in the Ministry of Education of the Central Government in Nanking that it was not necessary to mention the Theological School in the application. The case of the application of Shanghai Baptist College was pointed out as an example, where it was omitted. And since we were not applying for recognition for the Theological School, therefore, in translating our by-laws of organization mention of it was also omitted).
7. There is a necessity of removing the University Chapel from the campus, because both Chinese and foreign Christians go there to worship, making it appear like a public place for propagation of religion. (Several members of staff wished we could put four wheels under the Chapel and roll it away that it might not stand in the way of registration).
8. The deans of the Arts, Science and Medical colleges are all foreigners. This is not in keeping with the ~~new~~ regu-

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which require that they should be chosen
lations (Promulgated in August 20th, 1929, *while the old ones do not require this*)

9. In the Arts and Science Colleges, there are very few teachers with high qualifications and educational experience. Though it is heard that new teachers will be added in the fall, very little about them is known. (This is absolutely untrue. Out of 25 teachers in the Arts and Science colleges there are 6 Ph. D.'s, 7 M. A.'s or its equivalent, and as to the rest of them none lower than the degree of B. A. or B. Sc., with from three to seven years of teaching experience)
10. The equipment of the two colleges (Arts and Science) is excellent, *but* the Library needs strengthening, *and* especially there is a scarcity of Chinese books. (The Hall Estate Fund has \$1000 set aside each year to purchase Chinese books)
11. Medical College is the best of all the three colleges. It has good teachers and excellent equipment. (Quite true).

It is a well known fact that the educational authorities are quite ready to recommend for the registration of the Medical School because in the Tsingtao University (or Shantung Provincial University) there will not be a Medical College. There will be Arts and Science colleges in that University, and therefore, our Arts and Science School is regarded as being in competition in this province.

A meeting of the Administrative Council was called by Dr. Shields, which met November 20-21, ~~and~~ my resignation was accepted. For the rest of the actions of the Council, please refer to the minutes of the Administrative Council of November 20-21. While I was still in Taian, hearing incidentally of the calling of the Administrative Council, I wrote to the Council members through Dr. Shields expressing my opinion on the following points:

1. In studying the causes of the trouble, the members should distinguish between the real purpose and the false pretexts. The question of dean and registration are merely pretexts, while the real purpose is to change the policy of the University from what the students and outsiders call a policy of cultural invasion and benumbing of youth with religion to a policy of nationalistic education. (This ^{is} the point mentioned in the students' manifesto and advocated by local papers).
2. Regarding registration, the University is ready to conform in every way to the Government regulations to obtain its recognition provided that religious freedom and the Christian character of the University can be preserved.
3. Appointment of staff is a matter of University administration and Board of Control, ⁱⁿ which we can not tolerate any interference by the students.
4. Students of the Arts School have rebelled against authority and something must be done for the sake of discipline.
5. My resignation is still in their hands and they should feel free to deal with it (*Letter written November 18*)

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The students struck their classes again during the days of the Council meeting, and they went in procession to the Educational Commissioner asking him to take the University from Mission control. They are now back ~~at~~ their work and the whole affair is nearly finished.

Although I am now no longer connected with the institution, I feel I owe it to the home Boards to tell them in detail what has happened. I must apologise again for the inordinate length of this letter. However, I can not close without giving glory to God for His wonderful purpose for this University that it should be tested and sanctified first before it should secure Government recognition; and that when it once has secured ~~it~~ such recognition it might not cease to be a Christian factor for good in this country.

With kind regards,

Very truly yours,

A. Steinhilber

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TRANSFER

Shantung Christian University

November 14, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

I enclose herewith copy of a letter we have just received from the Carnegie Endowment for International Peace and also a copy of their latest list of publications.

You will be glad to note that the Endowment has at last approved including Shantung Christian University in the list of their depository libraries.

You will note the requirements the Endowment lays out in connection with this action. I have already given them general assurances that these requirements will be met. I think, however, it is desirable that you send them a formal statement, assuring them that these requirements will be observed by the library.

Our office does not have any information as to what publications of the Endowment you already have in the library, nor do we know whether you wish to receive all of the publications of the Endowment or merely certain series. I am, therefore, informing the Endowment that I am requesting you to correspond with them direct, stating what publications the library already has and whether or not you desire to receive all the Endowment's publications.

Very cordially yours,

B. A. Casside

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TRANSFER

Shantung Christian University

December 6, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

I have just received from Dr.H.W.Luce who, as you probably know, is at the Kennedy School of Missions, Hartford, the attached memorandum concerning Mr.Li Ching-lien. Dr.Luce states that "Mr.Li will be returning to China next summer. He is highly respected and has been doing good work here, and I am hoping that some place of real usefulness will open up to him as he returns to his home land". Dr. Luce hopes that there may be some opening for him at Cheeloo.

The enclosed information concerning Mr.Li is all the knowledge we have in regard to him. I note that it is of very general nature so possibly you would need additional facts before reaching any definite decision. If, however, you think there is any probability that Mr.Li might be used at Cheeloo I will be glad to seek any further information you may suggest.

Very cordially yours,

B. A. Caside

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C O P Y

HARTFORD THEOLOGICAL SEMINARY

October 14, 1929

MEMORANDUM

Ching Lien Li graduated from Yenching University, Peking, 1917, acted as an evangelist for one year, as a secretary of Dr.H.H. Kung in the Tsingtao Telephone Office one year, as a teacher in Nan Kai Middle School, Tientsin, four years, and as a clerk and interpreter four years in the American Consulate General, Tientsin.

He studied in the Hartford Theological Seminary, Hartford, Connecticut, America, from 1927 to 1929 and is now working for the degree of master of arts, major in education, in the School of Religious Education of the Hartford Seminary Foundation, and is to graduate next June.

He is planning to return to China in the summer of 1930 and then desires to teach or to work in the Departments of Sociology and Religion in any Christian University or in Middle School.

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Shantung Christian University

December 12, 1929

Dr. Li Tien-lu,
Shantung Christian University
Tsinan, China

My dear Dr.Li:

This is simply to acknowledge your letter of September 26. Mr.Garside is absent from the office for a very few days due to his mother's death.

We do not know whether conditions have altered since the last news which indicated that you had resigned. The bare facts were all we had at hand and we are most anxiously waiting for complete and full information. Of course, we are exceedingly sorry that anything has occurred that would in any way discredit your administration. Our relations have been exceedingly happy and we cannot help but express ourselves in the warmest terms, even though we are doing it with none of the facts in hand.

Your remarks regarding the use of restricted funds of the Harvard-Yenching Institute are very helpful. It is highly probable that the Trustees might possibly look at the situation in a little broader light, but, of course, you will understand that they likewise are held by certain stipulations which they are bound to recognize and to adhere to in the administration of the trust.

In regard to remittances from Hall Estate restricted and unrestricted funds, Mrs.Shaw has left the Presbyterian Board and we understand through a conversation with her secretary this morning that she intends to turn the books over to our offices. In fact, they are preparing a financial statement and although we have not been informed definitely, they have it in mind to transfer the books sometime this month. However, the young lady who has been doing the detail work has informed me that the remittances have been going forward regularly as soon as they are received. You may rest assured that anything we can do to help the situation will be gladly undertaken.

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Very cordially yours,
C. A. Evans

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Shantung Christian University

December 16, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

Under separate cover we are sending 35 copies of the minutes of the North American Section of the Board of Governors held on November 29. I am enclosing a copy of these minutes with this letter. Distribution of this material was delayed for a while due to the necessity of consulting legal advise in Toronto as to the proposed changes in the By-laws of the Board of Governors.

The minutes are written up quite fully so I believe no extended comments are necessary. I will, however, comment briefly on various matters.

Resignation of Mr. Henry Cochran from Executive Committee. As you know, Mr. Cochran has been one of the most keenly interested members of our Board of Governors. However, his election as President of the Bankers Trust Company has compelled him to confine his attention almost wholly to his banking duties, so in recent months he has had little time for Cheeloo matters. The Section, therefore, accepted his resignation from the Executive and from the Chairmanship of the Section, but elected him Honorary Chairman of the Section. We all hope that within a year or two Mr. Cochran will again find more time to help with Cheeloo affairs.

Gift from Rev. Henry A. Lewis. I had written Dr. Shields at some length in regard to this gift. It is difficult to determine the exact value of the stock Mr. Lewis is offering the University. The present market value of the stock is quite low and the approximate value of the 2810 shares is somewhere around \$1,000. There seems to be a possibility, however, that the corporation may at some time in the future become much more prosperous.

Amendments to By-laws. You will notice that the amended By-laws of the Board of Governors attached as Appendix A contain only a few minor changes from the draft approved by the Executive Committee of the North American Section at the September 27 meeting. Following the meeting of the Section on November 29 this draft was submitted to the Toronto legal firm of Rowell, Reid, Wright & McMillan and they signified their approval of the legal points involved, making only one or two suggestions as to slight changes in phraseology. Their suggestions have been incorporated in the draft attached to the minutes. If the British Section is willing to accept

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these By-laws, their revision will be complete.

Publicity matters. The Section took a keen interest in the question of Cheeloo publicity and promotional work. I was very much encouraged at the attitude shown in the meeting, for during the last two years the Board has been almost wholly lacking in interest. I hope that during the coming week we may have a meeting of the Promotional Committee appointed by action NAS-195. Of course, our plans for the future depend almost wholly on the outcome of the January meeting of the Council of Higher Education.

Rockefeller and Carnegie grants. I have already written concerning the Rockefeller and Carnegie grants referred to in actions Nas-196 and NAS-197.

Election of Dr. Arthur J. Brown as Chairman of the Section. As you know, Dr. Brown recently retired from his active duties as Secretary of the Presbyterian Board. Although he has already undertaken a number of special tasks which keep him fairly busy, we hope that he will have a certain amount of free time which he can give to Cheeloo matters. Dr. Brown has for several decades been keenly interested in the work at Cheeloo and I know that his election as Chairman of the Section will be of great benefit to the University.

Place of future annual meetings. The re-organization of the governing board at the home base of the Peking Union Medical College will probably mean that Mr. Hawkins and Dr. Weir will not in future make annual trips to New York during the month of April. For several years everyone has agreed that it would be desirable that annual meetings of the Board of Governors should be held in New York and London in alternate years. This proposal has now been brought into the foreground of our discussion. We hope that it may be possible to hold the 1930 meeting of the Board in London although as yet no definite arrangements have been made.

I believe that all the other matters covered in the minutes are self-explanatory.

Very cordially yours,

B. A. Casside

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Enc.

CC: Dr. Shields

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Shantung Christian University

December 17, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

I am enclosing herewith a copy of a report we are submitting to the Harvard-Yenching Institute covering the work done by the Chinese departments at Cheeloo during the fiscal year ending June 30, 1929. It is possible that the Institute may expect us to supply additional information and in that case we may have to write or cable the field for further facts.

From Dr.Eric North I understand that the Institute wishes us each year to send them a report that will not only show receipts and disbursements within the Chinese departments, but will also summarize the work done by these departments, giving, for example, a list of the teaching staff there and of the courses offered, and supplying such other facts as will help the Institute visualize the development and accomplishments of the Chinese departments.

For this initial report covering the year 1928-29 we have been forced to blaze a new trail and to supply such information as was available. I am sure that the Institute will expect a more complete and more detailed report for the fiscal year ending June 30, 1930. This report can be prepared in a satisfactory way only by the field authorities of the University. I would appreciate it if you would call this matter to the attention of the proper persons at Cheeloo so they will have in mind the preparation of such a report as soon as possible after June 30, 1930. This report, as you will have noted from the March 30, 1929, letter from the Institute should be handed in not later than October of each year. It is important that the report for 1929-30 will not only show the entire amount of income from the Harvard-Yenching Institute Trust Fund has been devoted to the work in the Chinese departments and objects related thereto, but will also demonstrate to the Institute that these Chinese departments have made substantial progress as a result of this income from the Institute.

Very cordially yours,

B. A. Casside

BAG-H

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Shantung Christian University

December 28, 1929

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr.Li:

I am attaching hereto a copy of the minutes of the December 20th meeting of our Cheeloo Promotional Committee.

Both at the meeting of the North American Section on November 29 and at the meeting of the Promotional Committee on December 20 it was obvious that our Board of Governors is genuinely and heartily interested in undertaking active promotional work on behalf of Cheeloo at the earliest possible date. We all hope that the Council of Higher Education at its meeting in January will succeed in adopting a satisfactory correlated program and that Cheeloo will be able to cooperate with the other China colleges in a united financial appeal here in the West. The Section is convinced, however, that, should the completion of the correlated program be indefinitely delayed, Cheeloo should at once undertake on an independent basis such promotional work as it can. The University is at the present time facing two very serious financial problems:- first, the securing of an endowment to replace, and, if possible, to augment, the annual grant of the Rockefeller Foundation toward the School of Medicine; second, the securing of a large measure of additional support, either through endowment or annual gifts, for the School of Arts and Science. In addition to these two major needs, there are no doubt many other financial needs which the field desires to have met with a minimum of delay.

Everyone here in America is convinced that Dr.Shields is the one who should undertake this promotional work on behalf of Cheeloo. Because of his position at the University, and because of his rare genius at making contacts and winning friends here in America, he can accomplish far more than anyone else. Needless to say, our Central Office will be happy to cooperate with him in every possible way although it is difficult for the Central Office to accomplish very much in the way of direct promotional effort.

We all realize very keenly the difficulty you will have in sparing Dr.Shields for some months of promotional work here in the West. It will not be an easy task to make the necessary arrangements for taking care of his administrative and teaching work during his absence. We feel, however, that if, under Dr.Shields' leadership, the

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University can during the next year secure a substantial increase in support, it will more than justify Dr. Shields' absence for the length of time necessary to secure this result.

The proposals thus far made by the Section and the Promotional Committee are, as you will note, quite tentative. It will probably be impossible to reach final decisions until after the meeting of the Council in January. It is none too early, however, to begin very active thinking and planning along promotional lines.

We know you will do everything possible in the way of enlisting the cordial support of the field boards and administrative authorities of the University for this undertaking.

With all good wishes, I am

Very cordially yours,

B. A. Garfield

BAG-H

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TRANSFER

Shantung Christian University

January 22, 1930

Dr. Li Tien-lu,
Shantung Christian University,
Tsinan, China.

My dear Dr. Li:

We are profoundly grateful to you for the careful way in which you have outlined in your letter of December 3 all the factors in the difficulties which have so disturbed Cheeloo during recent months.

As I have read over this letter I have come to have a higher admiration than ever for the splendid way in which you have carried on through one of the most perplexing periods in the University's existence. I am convinced that no one could possibly have handled such a difficult situation with more skill, patience, and Christian charge.

I am having your letter mimeographed and distributed to all members of the North American Section. I am also sending copies to Mr. Hawkins and Dr. Weir in London.

I wish to assure you most heartily that all the American friends of Cheeloo, and I am sure this is true of British friends also, have been unanimous in their praise of the way in which you have carried on at the University, and have been hearty in their desire to support you in every way.

We in the West feel that we are unable to render any real assistance and can only await whatever solution the field may be able to work out. We earnestly hope and pray, however, that solutions can be discovered that will avoid any prolonged or serious disruption of the University's work, and that these solutions will be such as will keep you going ahead with the splendid work you have so long done for Cheeloo.

During recent weeks several disturbing dispatches have been printed in our New York newspapers telling of the difficulties of the University. A cablegram received from Dr. Shields last week indicated that the situation was quite serious but that it seemed to be improving somewhat. We shall all wait anxiously for further news.

With warmest assurances of my personal good wishes and of my highest regards, I am
BAG-H

Very sincerely yours,

B.A. Carver

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